



Welcome to the Anheuser-Busch Environmental, Health and Safety (EHS) Report for 2005

From brewing, to packaging, to entertainment, our company has – for well over a century – maintained an unwavering commitment to quality. Our vision is to add to life's enjoyment through our products, services and relationships. In lockstep with these overarching goals is a historical commitment at all levels of our company to EHS excellence.

In 2005, we continued our pursuit of EHS excellence, remaining true to our corporate values. We understand that strategically managing our operations' EHS aspects and communicating with stakeholders are essential for continued success, especially as our company grows globally and enters new markets and communities.

We invite you to read our Web-based report, which provides a detailed account of our EHS progress and challenges throughout 2005. We also encourage you to provide us feedback on our performance.

John V. Stier, Group Director, Environmental Affairs, or
David E. Costello, Director, Corporate Safety, Health and Risk Management

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You can also contact Anheuser-Busch by e-mail at
<https://contactus.anheuser-busch.com/contactus/email.asp>,
or phone at 1-800-DIAL BUD (1-800-342-5283).

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Report Scope and Summary of Key Performance Indicators

The Anheuser-Busch EHS report for 2005 provides general information related to our EHS organization and programs, normalized key performance indicator (KPI) data and performance highlights for calendar year 2005. These KPI data are presented throughout the report and summarized in table format.

We consulted the Global Reporting Initiative's (GRI) 2002 Sustainability Reporting Guidelines to assist us in the presentation and content of our data, and have provided a GRI Index for your quick reference.

In this section ...

- How Anheuser-Busch Collects and Analyzes Key Performance Indicator Data
- About Our Companywide Key Performance Indicators
- Summary of Companywide Key Performance Indicators

How Anheuser-Busch Collects and Analyzes Key Performance Indicator Data

As part of the annual reporting process, we conduct a thorough review of our data. Facilities gather data and confirm accuracy before sending the information to either the EHS manager at the operating subsidiary or directly to Environmental Affairs and Corporate Safety, Health and Risk Management, as appropriate. At the corporate level, Anheuser-Busch verifies each location's data by comparing them with data submitted in previous years, analyzing the data in the context of overall operations, and re-checking with the facilities or subsidiaries if questions arise. If historical data change due to calculation methodology or inadvertent errors in previous years, those changes are included and explained in subsequent public reporting. Data are maintained securely back to at least 1991 and reported for the previous five years.

About Our Companywide Key Performance Indicators

To determine our key performance indicators (KPIs), Anheuser-Busch identifies EHS priorities that reflect our operating “footprint,” or those areas within EHS where our operations have the greatest potential effect on human health and the environment, and where we believe our environmental protection and safety efforts can have the greatest benefit. These areas include the following: employee safety and wellness, water and energy use, and waste generation related to packaging and raw materials.

With the exception of the recently acquired Harbin Brewery facilities located in Northeastern China, the KPIs measure performance for all facilities within our major production and services businesses over which Anheuser-Busch maintains operational control. These represent our 12 breweries in the United States; one brewery in Mortlake, Greater London County, United Kingdom; one brewery in Wuhan, Hubei Province, China; 14 U.S. packaging facilities; nine U.S. entertainment parks; and 21 U.S. agricultural facilities. In 2006, our goal is to continue laying the foundation for measuring and collecting data from the Harbin breweries acquired in third-quarter 2004.

The U.S. Superfund Amendments and Reauthorization Act (SARA) data represent only those U.S. facilities that must report these data. In 2004, these included all U.S. breweries, one agricultural facility, and 11 U.S. packaging facilities. To learn more about SARA and the Toxics Release Inventory (TRI) program, visit the U.S. Environmental Protection Agency's Web site at www.epa.gov/tri.

The Anheuser-Busch EHS Policy and Management System applies to all of the company's subsidiaries, including our media and real estate subsidiaries, which are not part of the graphed data in this report.

Environmental performance measures are normalized to adjusted annual net sales to allow for the integration of data across several diversified subsidiaries. Net sales, as defined in this report, have been adjusted using 1990 actual net sales as a base. For each year, 1990 net sales are adjusted to account solely for changes in annual production volumes. The 1990 baseline allows our company to compare annual data as far back as 1990.

Baseline environmental data and 2005 environmental goals apply to U.S. facilities only. The 2010 goals will include our Wuhan and Mortlake facilities. Non-U.S. environmental data are included from 1999 forward; however, in some cases these data may not be visible on the charts because they represent a negligible proportion of the companywide totals. Safety data include the Wuhan and Mortlake breweries.

Summary of Companywide Key Performance Indicators

Since 2001, we have made significant progress in many areas toward improving performance companywide. In some areas, such as electricity use, we have not made as much progress due to technology upgrades requiring more energy. A snapshot of our U.S. performance against our U.S. environmental improvement goals can be found in each section.

Indicator	2001	2002	2003	2004	2005	Change ('01-'05)
Fuel use including biogas, excluding cogeneration [1,000 gigajoules (gJs) per million dollars adjusted net sales (ANS)]	2.095	2.183	2.145	2.092	2.066	-1.4%
Electricity use, including cogeneration (1,000 gJs per million dollars ANS)	0.773	0.790	0.784	0.792	0.809	4.6%
Brewery biogas production (1000 gJs)	1,778	1,890	2,084	2,135	2,114	18.9%
Water use (million liters per million dollars ANS)	7.58	7.42	7.17	7.29	7.33	-3.3%
SARA releases and transfers, United States only (kilograms per million dollars U.S. ANS)	199	211	195	191	(See note 1)	-12.4% ('00-'04) (See note 2)
Solid waste landfilled (metric tons per million dollars ANS)	4.12	3.33	3.35	3.23	3.11	-24.4%
Hazardous waste generated, United States only (kilograms per million dollars U.S. ANS)	14.6	23.8	16.2	17.5	14.8	1.5%
Lost time injury rate (per 100 employees)	0.69	0.66	0.69	0.50	0.55	-20%
Total injury rate (per 100 employees)	7.91	6.66	5.96	5.42	5.18	-34.5%
Lost work days (total)	4,577	9,233	7,598	6,922	5,683	% (See note 3)

(1) Data for 2005 will be reported on our Web site when they become available.

(2) In 2000, our SARA releases and transfers were 218 kilograms per million dollars U.S. ANS.

(3) Because of new U.S. Occupational Safety and Health Administration (OSHA) reporting rules for lost work days in 2002, industries, such as Anheuser-Busch, experienced an increase in their total lost work days. Prior to 2002, OSHA reporting for lost work days counted only scheduled days of work. New OSHA rules for 2002 calculate lost work days by using calendar days (including weekends, for instance), thus increasing the number of days for each lost work day case. Therefore, statistics on lost work days in 2002 through 2005 are not directly comparable to those for prior years.



About Anheuser-Busch

From a small local brewery that opened in 1852 in St. Louis, Missouri, United States, Anheuser-Busch has grown to be one of the world's largest beer companies, and a leader in the entertainment and packaging industries. Our interests also span aluminum beverage container recycling, malt production, rice milling, real estate development, turf farming, metalized paper label printing and transportation services.

Operating 12 breweries within and 15 breweries outside of the United States, Anheuser-Busch is best known for the world's top two selling beers, Bud Light and our flagship brand Budweiser. We're also known for brewing other popular brands, such as Michelob ULTRA, Budweiser Select, and a variety of flavored malt beverages and seasonal brews.

In 2005, net sales at Anheuser-Busch totaled \$15 billion. Our global team of employees numbered approximately 31,000 at year-end 2005, and the company's worldwide beer production reached 121.9 million barrels compared with 116.8 million barrels in 2004, an increase of 4.4 percent.

For the third consecutive year, Anheuser-Busch was named the No. 1 Beverage Company in the United States in FORTUNE magazine's "America's Most Admired Companies" ranking for 2006. The company ranked first in the industry for each of the eight categories FORTUNE measured, including social responsibility.

Each year, FORTUNE surveys 10,000 executives, board members and financial analysts and asks them to evaluate the largest companies in their industries according to eight criteria: quality of products and services, employee talent, quality of management, innovation, social responsibility, financial soundness, long-term investment and use of corporate assets. Among the 303 American companies from all industries evaluated by FORTUNE, Anheuser-Busch scored in the top 10 in two categories, including employee talent, and quality of products and services.



You can find additional information on all of our corporate subsidiaries at Anheuser-Busch.com, as well as by visiting the links below:

- Anheuser-Busch, Inc., brewery operations – www.anheuser-busch.com/overview/beer.html
- Anheuser-Busch International, Inc., non-U.S. breweries and equity investments, – www.anheuser-busch.com/overview/international.html
- Busch Agricultural Resources, Inc., seed, malting and farming operations – www.anheuser-busch.com/overview/bari.html
- Metal Container Corporation, aluminum can and lid manufacturing – www.anheuser-busch.com/overview/package.html
- Anheuser-Busch Recycling Corporation, aluminum beverage container recycling – www.anheuser-busch.com/overview/package.html
- Eagle Packaging, Inc., crown and closure liner material – www.anheuser-busch.com/overview/package.html
- Longhorn Glass Corporation, glass bottle production – www.anheuser-busch.com/overview/package.html
- Busch Entertainment Corporation, adventure parks – www.anheuser-busch.com/overview/entertain.html
- Manufacturers Railway Company, locomotive repair and maintenance – www.anheuser-busch.com/overview/Railway.htm

To learn more about the publicly traded Anheuser-Busch Companies (NYSE ticket symbol BUD), including financial information for 2005, visit www.anheuser-busch.com/financial.

To learn more about our company's community outreach efforts, corporate philanthropy and education programs, visit the following sites:

- Links to company Web pages related to various aspects of corporate citizenship – www.anheuser-busch.com/citizenship
- Making Friends, Making a Difference booklet, which discusses Anheuser-Busch's investment in community initiatives and the environment – www.anheuser-busch.com/publications
- Efforts to fight alcohol abuse, including drunk driving and underage drinking – www.beeresponsible.com
- Supplier programs, including outreach to minority- and women-owned businesses – www.a-bsupplierdiversity.com/main.asp
- Overview of Anheuser-Busch's commitment to diversity – www.anheuser-busch.com/overview/diversity.html
- Outreach to the Hispanic community, United States – www.hispanicbud.com
- Efforts in the African-American/Caribbean communities, including economic development activities – www.africanamericanbud.com
- Environmental partnerships and outreach, including education scholarships in the area of natural resource conservation – www.ABenvironment.com
- Outreach to the Asian-Pacific American and Asian communities, global – www.asianbud.com
- The Sea World and Busch Gardens Conservation Fund Web site – www.swbg-conservationfund.org



Patrick Stokes
President and Chief
Executive Officer

A Message From Patrick Stokes, President and Chief Executive Officer

Dear Stakeholders,

Our company's spirit of innovation and passion for what we do has helped Anheuser-Busch grow from a local St. Louis brewery, to a leader in the global brewing, entertainment and packaging industries. Our historical commitment to environmental, health and safety (EHS) excellence is an important part of who we are – and remains an integral part of our strategy for delivering real business value and continual performance improvement.

Our efforts have not gone unrecognized by government agencies, environmental groups and our industry peers. For example, we were honored that the U.S. Environmental Protection Agency inducted our company into the WasteWise Program's Hall of Fame in 2005. WasteWise is a voluntary program through which companies commit to reducing industrial and municipal wastes. As a charter member since the program's inception in 1993, we have reported significant waste reduction results, won multiple WasteWise awards and promoted the program to other organizations. In February 2006, we were again recognized by 10,000 business executives and analysts as No. 1 in Social Responsibility and Innovation within the beverage industry in FORTUNE magazine's "America's Most Admired Companies" survey.

As Anheuser-Busch grows globally, our EHS commitment will continue to prove invaluable for helping us tackle challenges that truly affect our ability to do business. These include ensuring worker safety, reducing costs and finding innovative ways to conserve limited resources now and in the years to come. EHS excellence will remain firmly rooted in our culture of quality, corporate values – and steadfast vision to add to life's enjoyment through all of our products, services and relationships. This is our commitment to you.

A handwritten signature in black ink that reads "Patrick Stokes". The signature is written in a cursive, flowing style.

Patrick Stokes
President and Chief Executive Officer
Anheuser-Busch Companies, Inc.



*John V. Stier,
Group Director,
Environmental Affairs*

A Message From the Group Director, Environmental Affairs, and the Director, Corporate Safety, Health and Risk Management

At Anheuser-Busch, enhancing the welfare of our employees, protecting the environment and positively impacting the communities where we do business are the core principles of our environmental, health and safety (EHS) strategies. We pursue EHS excellence by managing issues, reducing impacts and complying with EHS laws, corporate policies and standards wherever we operate. We also seek to achieve business value through innovation that promotes employee well-being, environmental preservation and cost savings.

With our company's global growth, the spectrum of EHS considerations has broadened considerably. For example, our recent acquisition of Harbin Brewery in 2004 has made Anheuser-Busch the fourth largest brewer in China. Our EHS team will continue to fine-tune our strategies to tackle business challenges driven by emerging EHS global trends. Water and energy needs will test the creativity and ingenuity of our EHS team into the future, and we have focused our resources to meet this challenge. A critical part of our effort will remain cultivating employee EHS awareness and skills.

In 2005, Anheuser-Busch employees realized performance gains that helped contribute meaningfully to business, environmental and social goals. The following are a few highlights:

- Anheuser-Busch concluded a five-year EHS Performance Target program, realizing performance improvements and savings in the areas of safety, water, resource conservation, and waste recycling and reduction. For example, since 2001, we have improved water use companywide by 3.3 percent and increased biogas production for use in our operations by 18.9 percent. Electricity use, however, continues to be a challenge as we continue to modernize.
- Our company continued to be the world's largest user of anaerobic wastewater treatment systems. These systems generated more than 2.1 million gigajoules of renewable biogas from facility wastewater to cost-effectively supplement our energy needs.



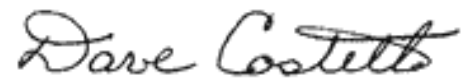
*David E. Costello,
Director, Corporate Safety,
Health and Risk Management*

- The companywide Senior Management Challenge charged each facility with establishing more aggressive safety performance goals from 2005 through 2009 to continually improve performance. Since 2001, our Lost Time Injury Rate decreased by 20 percent and Total Injury Rate decreased 34.5 percent.
- Through Anheuser-Busch Recycling Corporation, we recycled approximately 369,000 metric tons of aluminum – the equivalent of almost 28 billion cans – and remained among the world's largest recyclers of aluminum beverage containers.
- The company also began laying the foundation for working with Harbin Brewery to determine how we might best align the new operations' EHS systems with our global standards.

Our pursuit of EHS excellence will remain a top priority for our company. We continue to challenge ourselves to achieve even higher goals, and we welcome your comments and suggestions.



John V. Stier,
Group Director, Environmental Affairs
Anheuser-Busch Companies, Inc.



David E. Costello,
Director, Corporate Safety,
Health and Risk Management
Anheuser-Busch Companies, Inc.



EHS Strategy for Continual Improvement

Moving forward, our performance improvement strategy for 2006 and beyond encompasses the following elements:

- We will embark on the next five-year EHS Performance Target program and continue pursuing the facility-level goals established in conjunction with our companywide Senior Management Safety Challenge.
- To help ensure ample, high-quality and cost-effective resources, our company will continue to employ governance mechanisms to address key environmental aspects, such as our Water Council, and the new Energy Council established in 2005.
- We will continue to participate in business, governmental and other organizations and programs dedicated to EHS excellence, such as the U.S. Environmental Protection Agency's WasteWise program.
- Anheuser-Busch will continue to partner with suppliers and wholesalers to improve EHS performance.
- Through regular EHS compliance audits and other assurance programs, we are positioned to ensure compliance.
- With regard to new acquisitions, we will work with our companies to learn where opportunities for improvement exist, establish data collection systems, and strengthen EHS management systems to ensure alignment with corporate standards, which in some countries are more rigorous than the regulatory requirements.
- Finally, we are committed to investing in technology, process innovation and employee development to equip our employees with the skills and tools they need to continually achieve EHS excellence.



EHS Governance

“Every choice we make regarding the earth, air and water around us is made with the objective of preserving it for all generations to come. This is our pledge and promise.”

- August A. Busch III

Guided by our EHS Policy, Anheuser-Busch is structured to promote excellence in environmental, health and safety (EHS) performance, strategically manage EHS risk and opportunities, and engage and communicate with stakeholders.

In this section ...

- EHS Policy and Organization
- EHS Management System
- EHS Programs
- Employee Recognition and Communications Programs
- Wholesaler Programs, United States
- Supplier Programs, United States
- External Stakeholder Engagement and Communication

For information on the Anheuser-Busch Corporate Governance Guidelines and the charters of the standing committees of the board of directors of Anheuser-Busch Companies, Inc., please visit the Corporate Governance section of our Web site at www.corporate-ir.net/ireye/ir_site.zhtml?ticker=BUD&script=2230.

EHS Policy and Organization

Responsibility for EHS performance in accordance with our EHS Policy is ingrained at all levels of our company – from individual employee to senior management – through the EHS Management System. At the most senior levels, strategic oversight and management of companywide EHS-related issues are accomplished through the following groups:

The EHS Policy Committee. Reporting directly to the board of directors' Audit Committee, the EHS Policy Committee monitors, evaluates and directs improvements in EHS policies and practices, and assists the Audit Committee in fulfilling its EHS oversight responsibilities. Douglas J. Muhleman, Anheuser-Busch, Inc.'s group vice president for Brewing, Operations and Technology chairs this team of eight company officers. The role of the EHS Policy Committee is further defined in its Charter. (Visit our online report at www.abehsreport.com to download a copy of the Charter).

The Anheuser-Busch Strategy Committee. Composed of the company's most senior managers, this Committee is responsible for decisions on all major business matters. Six of the eight members of the EHS Policy Committee are also Strategy Committee members.

The EHS Council. This working team, comprising senior EHS managers from each subsidiary and key supporting staff groups, is responsible for continually improving EHS practices through internal and external benchmarking and refinement of requirements across subsidiaries. The Council also develops strategies for addressing emerging EHS issues.

We have also established working groups dedicated to researching companywide EHS issues of particular importance to our business:

The Water Council. Formed in 2002, the Anheuser-Busch Water Council focuses on the strategic management of water-related issues, and helps ensure the availability of reliable supplies of high-quality water throughout our subsidiaries, the Anheuser-Busch supply chain and local communities. The team meets throughout the year to discuss issues and potential solutions. It is also heavily involved in forging partnerships with key stakeholders to develop initiatives and pursue research that is beneficial to our company and communities. This team includes representatives with expertise in water policy from each subsidiary and from corporate departments. It reports directly to the EHS Policy Committee.

Subsidiary-level teams execute the Water Council's strategy at the operations level. These teams set targets for their respective subsidiary, implement programs for achieving those targets and align each subsidiary's policies with the overall corporate water objective.

The Energy Council. This team was formed in 2005 to support our breweries in creating a world-class energy management program, and a strategic response to our energy impacts and costs. Through research on emerging trends and issues, internal benchmarking, and strategic internal and external partnerships, the Council will be a key resource in helping the brewery teams work toward reducing utility usage and costs. A vital part of these efforts will be encouraging and leveraging energy stewardship and employee awareness throughout our operations.

Corporate and Facility EHS Organizations

Our Environmental Affairs and Corporate Safety, Health and Risk Management departments support companywide performance programs, including employee training and communications. These programs are administered through subsidiary and facility EHS professionals. For example, Facility Safety Committees establish and implement safety initiatives and help develop annual safety plans. Our organizational structure helps all employees and managers understand their EHS responsibilities, and promotes accountability throughout the company.



EHS Management System

The Anheuser-Busch Environmental, Health and Safety (EHS) Management System provides a framework for developing consistent practices and tools that are protective of worker health and safety, and the environment.

Created more than a decade ago, our EHS Management System elements were benchmarked against the International Chamber of Commerce Business Charter for Sustainable Development and the International Organization for Standardization (ISO) 14001 environmental management system (EMS) standard. Our EHS Management System features many of the elements of the ISO 14001 EMS. We have chosen to not seek certification, however, because our EHS Management System has produced excellent performance results.

Our EHS Management System clearly sets forth expectations for all employees and has four overarching goals that support corporate business objectives:

- Ensure compliance
- Minimize impact
- Increase shareholder value
- Serve as a role model

In addition, subsidiaries develop and integrate specific goals into their own strategic planning cycles.

Anheuser-Busch continuously refines the EHS Management System to reflect evolving regulations and technological advancements; provide current guidance to employees throughout the organization; and respond to changing business conditions.



The following describes each element in the EHS Management System and provides an overview of the steps taken to establish and continually improve it.

EHS Policy

The EHS Policy sets companywide direction and expectations from the highest level of the company. Download the EHS Policy at www.abehsreport.com.

Vision

EHS professionals set the vision by benchmarking the current state of EHS management against strategic business goals and objectives.

Strategy/Plan

EHS strategy is integrated into the overall business decision-making process. Management at the corporate, subsidiary and facility levels define EHS strategy and plans as part of the company's ongoing strategic planning throughout the organization. A formal strategic planning process takes place annually.

Organization

The EHS Management System establishes a chain of accountability, starting with every employee's responsibility for working safely and managing environmental impacts in his or her job.

EHS Requirements and Formalized EHS Directives

Twenty EHS Requirements, defining performance expectations, serve as the foundation of the EHS Management System. In 2005, the EHS Policy Committee formalized our company EHS Directives to more clearly articulate expectations for all employees, as well as identify specific actions they should take and parties responsible for performance. For example, our Medical Response and Wellness Requirement is supported by a Directive for Automatic External Defibrillators. All of the EHS Directives go beyond regulatory requirements.

EHS Requirements

Management Systems – Environmental, health and safety (EHS) management systems are designed, implemented and maintained to assure Anheuser-Busch Companies complies with all laws, regulations and internal requirements.

Employee Responsibilities – Every employee has a responsibility to understand the company's EHS policy, and to understand that success at Anheuser-Busch Companies includes a measure of the employee's commitment to the policy.

Property Management – Acquisition, ownership and divestiture of properties are reviewed to identify EHS concerns and to evaluate and manage potential risks and liabilities.

Suppliers – Suppliers are encouraged to provide products and services and use production processes consistent with the EHS policy.

On-site Contractors – On-site contractors comply with the law and are asked to provide services in accordance with the EHS policy and applicable internal requirements.

Product Stewardship – Product stewardship programs identify and evaluate EHS impacts of products, services and packaging provided by Anheuser-Busch Companies.

External Communications – External EHS communications exist for assuring that the community and the news media receive timely and accurate information regarding EHS incidents and the EHS operations of Anheuser-Busch facilities.

Regulatory Relationships – Regulatory relationship programs provide guidance for EHS regulatory agency visits and information requests.

Variance from Internal Requirements – Variances from internal requirements may only be approved by authorized persons and must be documented prior to implementation.

Incident Response and Preparedness – EHS incident response and preparedness programs address EHS incidents. The programs are designed to provide emergency and hazard information to employees and the community for effective response to an EHS incident.

Awareness and Training – EHS awareness and training programs educate and train all employees to conduct their activities in conformance with applicable laws, regulations and internal requirements.

Assessment – EHS programs and systems are assessed to evaluate compliance with applicable laws, regulations and internal requirements.

Process Risk Reduction – Process risk reduction provides assurance for the safe management of process risks to prevent significant EHS incidents and to protect the workplace, the community and the environment.

Pollution Prevention and Resource Conservation – Pollution prevention and resource conservation programs exist to identify opportunities to reduce the generation of wastes, releases to the environment, and consumption of resources.

Capital Project and Process Change Review – Capital projects and process changes are reviewed and executed to minimize the impact on safety, health and the environment.

Regulated Material Management – Regulated material management programs are designed, implemented and maintained to comply with applicable laws, regulations and internal requirements.

Transportation – Transportation programs are designed, implemented and maintained to comply with applicable laws, regulations and internal requirements.

Environmental Programs (air, water, wastewater, groundwater, storm water and waste) – Environmental protection programs are designed, implemented and maintained for the protection of human health and the environment and to comply with applicable laws, regulations and internal requirements.

Safety Programs – Safety and occupational health programs are designed, implemented and maintained for the prevention of injuries and to comply with applicable laws, regulations and internal requirements.

Employee Medical Care and Wellness – All employees have access to medical response for on-the-job injuries and illnesses. Wellness opportunities are available to all employees.

Programs

Corporate, subsidiary and facility-level EHS teams develop specific programs to carry out EHS requirements.

Employee EHS Training/Awareness

EHS training companywide is an essential component of our continual improvement efforts. Anheuser-Busch conducts EHS training at operating facilities for all employees – from new hires to facility managers. Courses include general EHS awareness for all employees, as well as specific training required by environmental regulations (e.g., emergency response training, hazardous waste handling and emergency preparedness).

A Safety Training Committee with corporate and facility representation identifies safety training needs, and works with the Training and Development Group to develop facility-specific training, which is delivered through classroom instruction or Web-based computer training. Safety awareness is also the subject of work team meetings and ongoing dialogue. Wellness fairs and events bring health-related activities to the workplace and provide employees with tips for wellness on the job and at home.

Employee ownership of EHS projects and training plays a major role in the success of our EHS programs. Employees take responsibility to identify, develop and implement programs to improve EHS and operational performance. Additionally, employees engage in peer safety training, which enhances the effectiveness of the training for the trainer and trainee.

Our company's efforts to engage stakeholders have further heightened EHS awareness among Anheuser-Busch employees and other stakeholders.

Measurement

Anheuser-Busch staff evaluate the effectiveness of the company's EHS Management System by tracking a variety of environmental and safety metrics. For example, the brewing subsidiary tracks timely data on energy consumption, water use, solid waste generation and injury rates. The Report Scope and Summary of Key Performance Indicators section includes more information on the data collection process at Anheuser-Busch.

In addition to metrics reporting, internal environmental and safety audits are an important means of tracking performance. Senior managers review audit reports and EHS data on a regular basis to assess progress and identify issues requiring action.

Continual Improvement

Anheuser-Busch employees continually seek ways to reduce environmental impact, minimize injuries and illnesses, and conserve natural resources. By measuring and tracking environmental and safety performance on a timely basis, and by analyzing that performance, teams are able to focus on specific areas and implement targeted programs for improvement. Such improvements also enhance business performance by increasing operating efficiencies and worker satisfaction.

Cartersville Brewery Receives Whitehouse Certificate of Recognition, Georgia, United States

The Whitehouse Conference on Cooperative Conservation honored the Cartersville Brewery with the Whitehouse Certificate of Recognition for the brewery's contribution to Bartow County's efforts to develop a County environmental management system (EMS) program. The brewery shared its knowledge of EMS development to assist Bartow County governmental and business organizations in developing an effective program with the goal of improving air quality in the region.

Transitioning the Harbin Breweries, Northeastern China

In 2005, we began laying the foundation for working with our Harbin breweries to determine how to best align Harbin's EHS systems with our global standards. Anheuser-Busch corporate- and subsidiary-level employees, and the Wuhan brewery, Hubei Province, China, continue to work closely with Harbin to guide data collection and reporting efforts. As with our Wuhan brewery, Harbin applies the U.S. Occupational Safety and Health Administration's recordable reporting standards. Harbin has also modeled programs – such as confined space, lock-out/tag-out, and hotwork – on Wuhan's programs, and implemented these within its brewing operations. Harbin will continue to refine these efforts in 2006, and focus on enhancing high-risk processes and improving injury investigation.



EHS Programs

Anheuser-Busch has established several programs aimed at improving performance and providing employees with tools to pursue EHS goals. Some of the most important companywide programs include the following:

EHS Manuals

Each Anheuser-Busch location has a customized electronic EHS Manual that explains all of the facility's detailed EHS requirements, and provides guidance on actions that the facility must take to meet both regulatory and internal company requirements. Facility EHS Manuals are key components in the companywide implementation of the Anheuser-Busch EHS Management System, providing compliance tools, such as checklists, calendars, definitions of responsibilities and links to regulatory references. With support from our Environmental Affairs and Corporate Safety, Health and Risk Management departments, and subsidiary staff as appropriate, each facility is responsible for maintaining its EHS Manual, and reviewing and revising it periodically to address changing regulations, company programs and operating conditions. Having current EHS Manuals at each facility helps ensure continuity in EHS compliance irrespective of staffing changes.

Internal Environmental and Safety Audits

First established in 1981, the Anheuser-Busch environmental audit program currently involves teams of corporate environmental staff, on-site environmental staff and external consultants conducting audits at every facility. Since 2003, we have had some facilities audited wholly by third-party consultants. These audits provide an objective assessment of the company's audit program and have confirmed the adequacy and comprehensive scope of the internal assessments performed by Anheuser-Busch staff.

The environmental audit program has continually evolved since its inception. As part of the program, a corporate facility environmental liaison helps support facility-based environmental projects and initiatives. The program also includes facility self-assessments. The frequency of environmental audits at individual facilities depends upon the potential risks associated with the facility: the greater the risk, the more audits are conducted. Potential risk is determined through factors, such as previous audit results, the number of fines and penalties incurred, and the existence of local issues. Facilities are typically audited every two to five years.

In addition to the environmental audit program, Anheuser-Busch regularly conducts safety audits at facilities. The safety audit program is intended to help every Anheuser-Busch location maintain a safe and healthy workplace and ensure compliance with regulations and internal requirements. Teams are led by members of the Corporate Safety staff and supplemented by subsidiary or facility EHS managers, as appropriate. This process provides additional assistance for corporate safety audits and includes hands-on training for facility EHS staff. Following a facility walk-through inspection and a review of written procedures, safety auditors provide a formal written audit report summarizing findings and identifying any follow-up issues.

EHS Review Process for Capital Projects and Process Changes

Anheuser-Busch uses a Web-based tool to review the potential EHS impacts of major projects and process changes. In 2005, based on user feedback, the company made significant system improvements to enhance usability and speed. These changes enable more users to effectively use the system and improve the quality of review.

As part of the capital project approval process, each project team must answer an online questionnaire that probes how the project's construction and operation may affect workplace safety and the environment. EHS professionals review this information to ensure that the company identifies and manages risks appropriately, and takes advantage of opportunities to minimize impacts to employee safety and the environment. By considering EHS issues in the planning stage, teams can better manage regulatory compliance and avoid potentially expensive and less effective retrofit solutions. In addition, EHS professionals review information on new products and packaging to help appropriate teams address any EHS concerns.

Chemical Material Management

The Chemical Material Management Program provides a systematic approach for tracking the use of chemical materials within our facilities. This helps ensure workplace safety and compliance with applicable laws, regulations and internal requirements. The system is primarily used by our U.S. brewing, agricultural and packaging facilities, which represent the bulk of chemical use within our company.

As part of the program, a chemical management information system tracks chemical use and contains information about a material's hazards, composition and regulatory status. The chemical master list and associated facility inventories provide ready information on a chemical's regulatory status. EHS professionals within the company use this tool to manage chemical use and to reduce or eliminate the use of hazardous chemicals wherever possible. EHS management reviews all new chemical purchases and new applications of approved chemicals.

The Waste Site Review Board

Our company's Waste Site Review Board helps minimize waste disposal liability by evaluating and approving commercial waste facilities. Anheuser-Busch subsidiaries and facilities are required to use only corporate-approved hazardous waste and used-oil disposal facilities. Approval procedures, which have been in place since 1998, include a preliminary review of a waste disposal facility's regulatory compliance history, financial strength and insurance coverage. Once these three areas have been evaluated, an Anheuser-Busch certified inspector visits the site to review operations and management practices. These inspectors are qualified based on their education, and experience, and receive specific training to perform waste facility reviews.

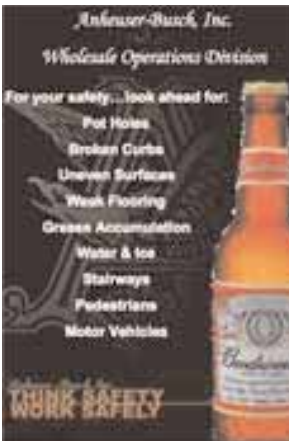


Employee Recognition and Communications Programs

Anheuser-Busch strongly encourages employee suggestions that can lead to improved quality or productivity, waste reduction, enhanced safety or other process improvements. And we reward exceptional ideas. Two of our major programs that tap into employee insights are Excellence Thru Ideas, which is administered at all U.S.-based breweries, and Partners in Quality, which targets our St. Louis-based corporate employees. These programs recognize that employees take responsibility for quality performance and can provide special insight based on their unique job experiences. Suggestions aimed at EHS performance improvement and tangible savings are judged against program criteria and, if successful, employees receive recognition and a cash award.

Through a variety of communications vehicles, Anheuser-Busch encourages employees worldwide to identify, develop and implement programs that improve EHS and operational performance. We also provide employees with a number of tools to enhance information sharing and help them do their job, including the following:

- **A-B Web**, the company's intranet, is a key resource for distributing EHS tools to all U.S. employees and to top-line managers within our operations outside of the United States. Specific sites accessible from the intranet provide detailed information on EHS performance, internal and external reporting, benchmarking, events and reference materials. In addition to the corporate intranet, several facilities have established their own Web sites to disseminate information locally.
- **A-B TV**, an in-house television system used at the U.S. breweries, packaging plants and corporate offices, regularly covers EHS topics and events.
- Our U.S. operations celebrate **Green Week**, which features employee-planned EHS activities that focus on Earth Day. This event is combined with **Bring Our Kids to Work Day** to promote EHS awareness for employees and their families.
- The Budweiser Wuhan International Brewing Company in Wuhan, Hubei Province, China, hosts an annual **Family Day** event, which integrates environmental awareness activities and information.
- **Facility and corporate newsletters** keep employees abreast of EHS activities and also recognize performance. For example, electronic brewery and plant newsletters, bulletin boards and memos recognize employees for their EHS achievements and highlight successful programs.
- The company has established a confidential phone number reporting system for facilities worldwide to encourage employees to report any suspected problems or concerns.



Wholesaler Programs, United States

Anheuser-Busch has a strong network of more than 600 independent wholesalers. Nearly 70 percent of our volume is sold through wholesalers that handle our beer brands exclusively. Our company is committed to helping our partners heighten their EHS awareness and performance through a number of programs:

- Since 1997, the **Wholesaler Safety Partnership Program** has been helping Anheuser-Busch wholesalers improve employee, fleet and property safety, as well as evaluate their safety management systems for compliance with the U.S. Occupational Safety and Health Administration (OSHA) regulations. We also provide free on-site consultations and assistance to wholesalers participating in the Weiser Insurance Program, which underwrites workers' compensation, property and liability coverages exclusively for Anheuser-Busch wholesalers.
- As part of the Safety Partnership Program, **The Wholesaler Integrated Learning Program** delivers distance learning over the Busch Satellite Network, a private television network linking wholesalers to Anheuser-Busch training services. The "Workplace Safety Series" airs programs addressing various aspects of safety and risk management.
- The Wholesale Operations Division participates in the **Sharing Knowledge Program**, sharing best practices with the Anheuser-Busch Independent Wholesaler family in partnership with the Wholesaler Panel.
- The Wholesaler Web Site provides Safety Partnership Program information over the Internet. This Web site also contains an environmental guidance document, which we updated in 2005 to help independent wholesalers comply with environmental regulations and conserve natural resources.

Partnering With Wholesalers to Increase Recycling of Stretch Film, United States

Anheuser-Busch has partnered with our wholesalers to cost-effectively recycle the stretch film used to secure pallets of Anheuser-Busch beer during transportation. The Anheuser-Busch Recycling Corporation (ABRC) coordinates the pickup of recovered film from the 22 participating distribution sites and the delivery of bales to film recyclers. In 2005, 278 wholesalers participated in the program, and baled and shipped more than 1.18 million pounds (535.2 metric tons) of stretch film for recycling.

Supplier Programs, United States

Anheuser-Busch has a strong network of suppliers. Our company is committed to helping our supply chain reduce costs and improve EHS performance, while meeting the needs of our business and consumers. Anheuser-Busch encourages EHS awareness and responsibility among suppliers. The Supplier Certification Program, for example, includes an EHS standard that helps suppliers minimize their environmental impact and improve workplace safety.

Light-Weighting Beverage Containers

For more than three decades, Anheuser-Busch has partnered with our suppliers to innovate environmentally beneficial improvements to aluminum cans. As the world's largest purchaser of aluminum cans, we have helped to spread these light-weighting innovations to the beverage industry as a whole through our purchasing decisions. Through the implementation of the lid diameter reduction project and supporting technology and aluminum can light-weighting, our suppliers and company continued to reduce aluminum use in 2005. These efforts resulted in a savings of 12.06 million pounds (5,470 metric tons) of aluminum.

Conserving Water in the Supply Chain, United States

Overall, our suppliers have strong environmental programs with a commitment to conservation. Anheuser-Busch partners with suppliers to understand their water management strategies and potential supply-chain water-related risks. This supply-chain initiative began in 2003 with the company's packaging suppliers. Anheuser-Busch surveyed these suppliers on water use and met with the highest volume users and those located in areas that could potentially face limited water availability. In 2005, these efforts focused on barley growers and malt suppliers. Our company and suppliers will continue the dialogue on water issues and share best practices where appropriate.

Partnering to Reduce Packaging Impacts, United States

With the help of our suppliers, Anheuser-Busch moved from folding cartons to shrink film for our 12-pack/24-ounce can package, resulting in a total reduction of 36.7 million pounds (16,647 metric tons) of solid waste. In 2005, additional secondary packaging light-weighting projects resulted in a savings of more than 1.1 million pounds (499 metric tons) of paperboard, corrugated and liner materials.



External Stakeholder Engagement and Communication

As a global company, we have many stakeholders who care about our EHS performance. We learn a lot about improvement opportunities by engaging with them. Our company and employees also participate in efforts that help improve environmental quality and advance important community causes.

We are committed to providing stakeholders with an annual update on our progress toward EHS improvement. The company's Web-based EHS report is one cost- and resource-effective vehicle for reaching a very broad audience. The feedback we receive each year on our report has proved valuable for helping us better meet the informational demands of our many stakeholders. Information on our EHS improvement progress is provided in an Executive Summary, and translated into Mandarin and Spanish, for stakeholders in important markets, such as China and Mexico. (Visit our online EHS report at www.abehsreport.com) The corporate Web site also provides a wealth of information on our efforts.

This section highlights engagement efforts with the following major stakeholder groups:

- Business and Governmental Organizations
- Nongovernmental Organizations
- Community



Business and Governmental Organizations

Anheuser-Busch continues to participate in many regional, national and international programs, and organizations that support sound environmental policy and advocate EHS best practices. From this participation, we are able to both contribute our expertise and learn from others.

We participated in the following U.S.-based organizations during the reporting period:

- The Global Environmental Management Initiative (GEMI) is a nonprofit organization of leading companies committed to fostering global EHS excellence, economic success and corporate citizenship. Environmental professionals from Anheuser-Busch participate on GEMI work groups, including those dedicated to exploring water, metrics, supply-chain issues, climate change and information management.

- NAEM (formerly the National Association for Environmental Management) is a nonprofit educational association dedicated to advancing the knowledge and practice of EHS management. Anheuser-Busch is a corporate sponsor of the association, and company management is active in NAEM leadership positions. Anheuser-Busch holds positions on the NAEM board of directors and participates in several committees.
- The National Safety Council (NSC) is a nonprofit international organization founded in 1913 and chartered by the U.S. Congress in 1953. The NSC and its chapters promote policies and practices that can help reduce injuries and deaths in workplaces, on the highways, and in the home and community. Members include more than 46,000 businesses, labor organizations, schools, public agencies, private groups and individuals. Anheuser-Busch holds a position on the board of directors and is active with the organization.

We also participate in WasteWise and ENERGY STAR®, two voluntary programs administered by the U.S. Environmental Protection Agency (U.S. EPA). Through WasteWise, the company collects and reports annual information to the U.S. EPA on our overall waste management performance, and achievements in source reduction and recycling. Since the inception of WasteWise in 1993, Anheuser-Busch has been a member. In 2005, we were inducted into the WasteWise Hall of Fame. (Visit www.epa.gov/wastewise/about/win05.htm#HoF to learn more.) Our participation in ENERGY STAR helps support our utilities management program by providing an information and networking resource focused on energy-efficiency improvements.



Nongovernmental Organizations

Anheuser-Busch is involved with many nongovernmental EHS organizations at both the national and community levels. Some of our most active partnerships are with the following organizations:

Anheuser-Busch Environmental Partners

American Forests
The Conservation Fund
Izaak Walton League of America
Keep America Beautiful
Living Lands & Waters
National Fish and Wildlife Foundation
Rainforest Alliance
Restore America's Estuaries
Rocky Mountain Elk Foundation
River Network
Wildlife Habitat Council

Budweiser Outdoor Partners

(Administered by the National Fish and Wildlife Foundation)

Buckmasters American Deer Foundation

Delta Waterfowl Foundation

Ducks Unlimited

National Shooting Sports Foundation

Quail Unlimited

Quality Deer Management Association

Rocky Mountain Elk Foundation

Busch Entertainment Corporation Conservation Partners

Conservation International

Hubbs SeaWorld Research Institute

National Audubon Society

National Geographic

National Wildlife Federation

Nature Conservancy

World Wildlife Foundation (WWF)

Safety Organizations

American Chemical Society

American Industrial Hygiene Association

American Society of Safety Engineers

Grain Elevator and Processing Society

National Fire Protection Agency

National Hearing Conservation Association

National Safety Council

Community

Environmental stewardship has been an important corporate value since Anheuser-Busch brewed its first bottle of beer more than 150 years ago. The company embraces a compelling responsibility to engage with and support local communities. In partnership with our 600-plus wholesalers nationwide, Anheuser-Busch is striving to make lasting contributions to preserve the natural environment for future generations. Highlighted below are a few examples. Visit www.ABEnvironment.com, or the Product Stewardship, Land Use and Biodiversity and Responsibility Matters sections of this report for more information on community partnering efforts.



The Budweiser Outdoors Program, United States

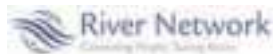
In 2005, Budweiser, our family of U.S. wholesalers, the National Fish and Wildlife Foundation (NFWF), seven leading conservation organizations, and loyal consumers from around the United States raised more than \$1.5 million to help conservation efforts through the popular "Help Budweiser Help The Outdoors" program. The NFWF matches the amount and divides it among seven leading conservation organizations – Rocky Mountain Elk Foundation, Buckmasters American Deer Foundation, Ducks Unlimited, Quail Unlimited, Delta Waterfowl Foundation, National Shooting Sports Foundation and the Quality Deer Management Association – as well as other deserving conservation organizations. The funds go directly to each organization's on-the-ground conservation projects nationwide. Over the past seven years of supporting NFWF's grant-giving work, Anheuser-Busch and our partners have raised nearly \$6.8 million to help improve environmental quality across the country.

The Budweiser Conservationist of the Year Award Program, United States

Anheuser-Busch and the Budweiser brand have long recognized the critical role that outdoorsmen and women play in conservation. In 2005, we awarded Wendell Berryhill of Cochran, Georgia, the \$50,000 Budweiser Conservationist Award for his conservation efforts. Budweiser and the National Fish and Wildlife Foundation also honored three finalists – Gene Hartman (Knoxville, Tennessee), Corky Logan (Anaconda, Montana) and David Zentner (Duluth, Minnesota) with \$5,000 grants for their outstanding commitments to conservation.

Budweiser Conservation Scholarship Program, United States

The 2005 Budweiser Conservation Scholarship Program awarded 10 students with scholarships of \$10,000 each. Funded by Anheuser-Busch and the National Fish and Wildlife Foundation, these scholarships are based on merit, students' academic achievements, and their ability and commitment to developing innovative solutions designed to address pressing issues affecting fish, wildlife and plant conservation. Eligible applicants must be over the age of 21, and enrolled in an accredited institution of higher education in the United States to pursue a graduate or undergraduate degree in environmental science, natural resource management, biology, public policy, geography, political science or related disciplines. To learn more about the program, visit www.nfwf.org.



Partnering With the River Network, United States

Through the River Network's Strengthening Conservation Partners program, Anheuser-Busch is helping to build the capacity of local conservation organizations to improve watershed protection efforts, as well as actively engage facilities and employees in water conservation activities. In 2005, breweries and employees in Fort Collins, Colorado; Fairfield, California; Cartersville, Georgia; and Newark, New Jersey partnered with community members, the River Network and its local River Network member organizations to undertake a number of watershed protection activities. These activities included tree plantings, environmental education programs, wildlife habitat restoration and river clean-ups with the following nonprofit organizations: Trees, Water & People; the Coosa River Basin Initiative; Suisun Marsh Natural History Association; and the Passaic River Coalition. As part of this program, Anheuser-Busch also provided each nonprofit group with a registration and travel scholarship of up to \$1,000 to attend the National River Rally in Keystone, Colorado.

Partnering With Living Lands & Waters, United States

Founded by Chad Pregracke in 1998, the nonprofit organization Living Lands & Waters (LLW) aids in the protection, preservation and restoration of the natural environment of major U.S. rivers and their watersheds. Anheuser-Busch has sponsored LLW since the organization's inception, and in 2005, our company contributed \$25,000. This funding went toward LLW's three main programs – Community-Based River Clean-ups, Educational Activities and Bottomland Forest Restoration events – in nine states. Anheuser-Busch employees participated in LLW events. We also made a special contribution to assist with LLW's relief efforts for areas in New Orleans, Louisiana, devastated by Hurricanes Katrina and Rita.



Partnering With Keep America Beautiful

In 2004, our recycling subsidiary Anheuser-Busch Recycling Corporation launched the Anheuser-Busch/Keep America Beautiful Environmental Grants program. The grants are awarded to Keep America Beautiful affiliates, which include 540 community and statewide volunteer organizations that have outstanding programs in place to prevent litter and reduce waste, while beautifying and improving local communities. Additional grants are awarded to affiliates that implement local voluntary beverage container recycling programs. In 2005, with the support of our recycling subsidiary, we contributed \$160,000 to the program, which awarded grants to a number of environmental organizations, including Keep America Beautiful affiliates Grinnett Clean & Beautiful (Georgia), Keep Phoenix Beautiful (Arizona), Keep Dacatur County Beautiful (Georgia), Keep California Beautiful, and Rock Hill Clean and Green (South Carolina). A full listing of 2005 grant recipients and their projects is available at www.kab.org.



Working With American Forests for Global ReLeaf

Since 2001, our company has been providing financial support and participating in American Forests' programs. Since 2003, we have also served on the board of directors. We support American Forests' Patriot Trees for America campaign and the Global ReLeaf program, an educational and action program that helps individuals, organizations, agencies and corporations improve the local and global environment by planting and caring for trees. In 2003 and 2004, our efforts included tree plantings within or along Colorado's Picnic Rock, Florida's Withlacoochee State Forest, Oregon's Applegate River, and New Jersey's Bass River, for a total of 50,000 trees planted. In 2005, Anheuser-Busch assisted in the reforestation of wildfire stricken areas by helping American Forests plant 50,000 trees through the Global ReLeaf program.

Fort Collins Brewery Helps Restore Areas of Poudre Canyon, Colorado, United States

In 2004, the Picnic Rock Fire destroyed many areas of the Poudre Canyon. In partnership with American Forests, the Colorado State Forest Service, the Colorado State Board of Land Commissioners and the City of Greeley, the Fort Collins Brewery hosted a tree-planting event for employees who planted 1,000 trees. This event was part of a broader reforestation partnership effort by Anheuser-Busch to plant 50,000 trees over the next five years along the Canyon's fire-scorched hillsides and slopes.

Racing for the Cure, St. Louis, Missouri, United States

More than 3,750 Anheuser-Busch employees joined over 61,000 participants in the St. Louis Susan G. Komen Race for the Cure. Our team raised more than \$108,560 for this nationwide effort to find a cure for breast cancer.

The American Red Cross Thanks Los Angeles Brewery Employees, California, United States

In September 2005, the American Red Cross awarded our Los Angeles brewery and employees the Platinum and Give awards for their enthusiastic participation in Red Cross blood drives. The Platinum Award recognized a 40 percent increase in units of blood collected. The brewery received the Give Award for having the greatest percentage increase in units collected from the previous year. The brewery's blood drives grew from 48 units to 213 units, an impressive 344 percent increase.



Helping Children and the Environment, Merrimack Brewery, New Hampshire, United States

In August 2005, 20 Merrimack employees represented Team Michelob ULTRA in the CIGNA 5K Road Race in Manchester, New Hampshire, and raised money to fight childhood obesity. Employees from the Merrimack brewery also pitched in to help clean up the Merrimack riverbank in November 2005.



Environmental Performance: Value to Business and Society

"Our commitment to EHS excellence has helped enhance financial performance and growth."

- Patrick Stokes, President and Chief Executive Officer

Operating in an increasingly resource-constrained world presents many challenges and opportunities. From business inputs, to operational and product impacts, Anheuser-Busch is committed to managing with an eye to the future. Our policies, programs and performance targets are designed to promote compliance and responsible resource use, and reduce our environmental footprint and business costs.

Over the course of 2005, we concluded a five-year performance target program with goals for our U.S. operations. In many areas, we reached our targets. In others, we did not realize the improvements we'd anticipated, in part due to past achievements that helped optimize certain process efficiencies. To set the foundation for greater gains, we established new governance mechanisms for key performance aspects. In 2006, we will communicate our next set of five-year targets for facilities companywide, which will raise the bar for future EHS performance.

This section will provide you with an understanding of our company's global environmental performance and challenges during the reporting period, as well as some of the exceptional efforts made by our facilities worldwide.

In this section ...

- Environmental Regulatory Compliance
- Water and Wastewater
- Energy
- Material Use and Recycling
- Wastes and Emissions
- Product Stewardship
- Land Use and Biodiversity
- Environmental Performance Awards and Recognition



The LEED-Certified Anheuser-Busch Technology Center, St. Louis, Missouri, United States

Designed to meet the specifications of the Leadership in Energy and Environmental Design (LEED)* Green Building Rating System, the new Anheuser-Busch Technology Center was completed in 2005. Our company is very proud of this accomplishment. The design of the new Technology Center incorporated economic, environmental and work life considerations to create a state-of-art work environment for our employees and conserve natural resources, while reducing environmental impacts.

Virtually every major feature of the new building was created with enhancing the work environment, energy-efficiency and resource conservation in mind: from the materials and systems chosen, to the design, to the selection of as many local vendors and regional suppliers as possible – to the recycling of the 200,000 pounds (90.7 metric tons) of construction waste that resulted from the project.

To promote a bright, safe and enhanced working environment for employees, low-emitting materials were used in the construction, and open workspaces were designed to allow 90 percent of all occupants to enjoy natural sunlight.

Optimizing energy and water usage was another major design consideration. Energy-efficient windows, a lighting-management system and other energy-conserving features will dramatically enhance energy performance. Highly efficient plumbing fixtures, anticipated to save approximately 150,000 gallons (567,750 liters) of water every year, will considerably reduce the building's water demand.

The Technology Center was constructed with a high percentage of renewable, recyclable and lower impact materials. Some materials were created using plants harvested within a 10-year cycle, such as Woodstalk, a particleboard made from wheat instead of wood fibers. A large quantity of the rebar, steel and concrete support comprised high levels of recycled content. The walls were built from drywall containing 100 percent synthetic gypsum, a byproduct from coal-burning plants, while wood doors and trim met Forest Stewardship Council Standards.

The design team also ensured that the heating ventilation and air conditioning (HVAC) system required no ozone-depleting substances.

To make the most of the new building, all employees were educated on key features, and how their efforts would be critical to optimizing the facility's performance. This includes proper separation of recyclable materials and the potential for employees who carpool or drive alternative fuel vehicles to work to receive preferred parking spots.

** LEED is a voluntary, consensus-based U.S.-wide standard that building owners can use for designing high-performance sustainable buildings that are better for employees and the environment. Visit www.usgbc.org to learn more.*

Environmental Regulatory Compliance

Audit Overview

A total of 21 Anheuser-Busch facilities underwent internal environmental audits in 2005. See the EHS Programs section of this report for more information on our company's audit program.

Compliance

Anheuser-Busch paid eight fines during 2005 for environmental noncompliance, for a total of \$67,691. The four fines greater than \$2,000 are discussed below:

Newark Brewery, New Jersey, United States

Title V Air Permit – \$20,000. This matter involved miscellaneous operating and reporting deficiencies. It was resolved by an administrative consent order and the facility has implemented corrective actions designed to assure that the omissions that occurred in 2003 and 2004 do not reoccur.

TRI Reporting – \$17,250. From 1999 through 2003, the brewery failed to report in connection with a lubricant, which contained a Toxics Release Inventory (TRI) chemical that was not disclosed by the supplier to be a reportable chemical. Our self-correction, following notice from the supplier of its mistake, resulted in this enforcement action for late reporting. A system correction has been implemented to ensure that we cross check composition information against the TRI list since the U.S. Environmental Protection Agency will not allow the regulated community to rely on vendor characterization in the material safety data sheet.

Mira Loma Can Plant, California, United States

Recordkeeping and Reporting – \$22,500. In 2002 and 2003, the coatings and lubricant records and reports were deficient. A system correction has been implemented to ensure future recordkeeping and reporting requirements are satisfied.

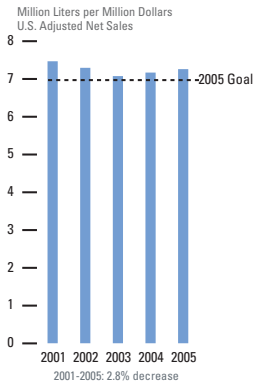
SeaWorld San Diego, California, United States

Permit Limit Exceedences – \$6,000. In 2004, the park had two occurrences of discharges of solids that exceeded the permitted limit. Operational changes have been implemented to ensure discharges meet all permit limits.

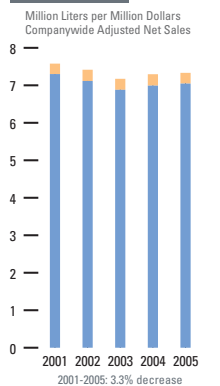
Liabilities

As of year-end 2005, Anheuser-Busch has received notification that we are a potentially responsible party at 16 waste disposal sites in the United States. The company's involvement in these sites is de minimis, representing a total anticipated liability of \$966,000. Five other properties presently owned by the company are undergoing remediation at an estimated additional cost of \$660,000.

Water Use United States



Water Use Companywide



* Data on utilities (use of fuel, electricity and water) have been revised slightly to reflect updated information resulting from routine internal review. These revisions do not affect the overall trends.

Water and Wastewater

High-quality water is one of the main ingredients in beer, and a major priority for our breweries and the communities where we operate. It is also an important consideration in our agricultural and entertainment businesses. The Anheuser-Busch Water Council helps our company and supply chain strategically manage this critical resource issue, and protect watersheds in the areas where we operate.

In 2005, we improved water use efficiencies companywide by 3.3 percent since 2001. Although our U.S. operations did not quite achieve the 2005 U.S. performance goal, they did realize a 2.8 percent improvement since 2001.

As part of our EHS management program, we employ a number of strategies to conserve water resources and protect watersheds as follows:

- Establishing water-reduction targets.
- Investing in capital projects and implementing process changes that reduce water use or impacts on public water treatment facilities.
- Engaging in Utilities Process Analysis at all facilities.
- Training employees on and making the public aware of water conservation and watershed protection issues.
- Partnering with governmental and nongovernmental organizations to improve water management practices and protect watersheds.
- Working with our suppliers to conserve water in the supply chain. (See the Governance section of this report for more information on our suppliers.)

In this section ...

- Wastewater Treatment
- Watershed Protection

Baldwinsville Brewery Trims 50 Million Gallons, New York, United States

By implementing 29 of a 20-year brewhouse veteran's suggestions over an 18-month period, the brewery not only saved 50 million gallons (189.2 million liters) of water, but trimmed \$320,000 off its utility bill.

Wastewater Treatment

Breweries create a large demand on a community's wastewater treatment system because of the high organic load in wastewater discharge. Anheuser-Busch uses two primary means for treating wastewater: (1) Bio-Energy Recovery Systems (BERS), an anaerobic wastewater treatment system that reduces organic load and captures energy from wastewater; and (2) land application. The Baldwinsville brewery in New York, United States, also uses an aerobic polishing step to further treat its BERS effluent, and recapture biosolids, which are then primarily provided to area farms as a soil enhancer.

Bio-Energy Recovery Systems

Anheuser-Busch uses Bio-Energy Recovery Systems (BERS) to treat brewery wastewater at eight of our 12 breweries in the United States and our two international breweries in Mortlake, Greater London County, United Kingdom, and Wuhan, Hubei Province, China. At Mortlake, the company worked with the water utility to install BERS as part of the local wastewater treatment facility. Thames Water owns and operates the enhanced facility, while Anheuser-Busch provides ongoing technical support as needed.

Through BERS, brewing-related wastewater is pretreated anaerobically (in the absence of oxygen), and the resulting biogas (methane) is captured before the pretreated wastewater is discharged to the local sewer system. Pretreating wastewater in this fashion reduces its strength by up to 90 percent, decreasing its impact on local sewer systems. In addition, the excess biosolids generated by BERS are typically reused to start up or "seed" other systems.

Land Application Wastewater Treatment System

Wastewater byproducts from the brewing process are rich in nitrogen and create a valuable source of soil nutrients. At our breweries in Fort Collins, Colorado, and Jacksonville, Florida, United States, land application provides an environmentally sound method of returning water and nutrients to the soil to produce high-quality turf and forage crops, such as alfalfa. This process reduces the need for fertilizer and the demand for irrigation water. It also reduces the loading to municipal treatment facilities, conserving more energy.

Technology Investment at Harbin Breweries, Northeastern China

At our Harbin breweries in Northeastern China, we will be investing more than \$9 million in wastewater treatment technology to ensure local and company standards are met.

BERS at Merrimack and Fairfield Breweries, United States

In 2005, Anheuser-Busch installed BERS technology at our Merrimack brewery in New Hampshire. The project resulted from a cooperative arrangement with the local government that will enable the brewery to decommission aging equipment and avoid costly replacement.

The success of this partnering approach prompted our company to implement BERS at the Fairfield brewery in California. In 2005, the brewery began planning the addition of this leading-edge technology, and continued investigating new technologies for biogas management.

Improving Wastewater Quality, Cartersville Brewery, Georgia, United States

The Cartersville brewery installed a solids press to reduce the amount of wastewater solids leaving the plant. This project not only improved the quality of wastewater, saving an annual \$150,000 in sewer costs, it recaptured wastewater solids, which then serve as a fertilizer for land application.

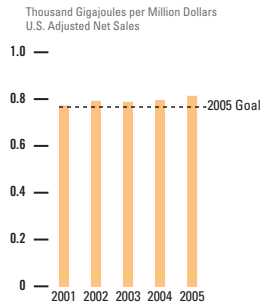
Watershed Protection

Anheuser-Busch contributes to the protection of the watersheds within the communities where we do business through water-use reduction measures and wastewater management techniques. We encourage individual employee responsibility at work and at home for protecting local watersheds through education and participation in volunteer events. In addition, the company has established partnerships with outside organizations working on enhancing water resources, such as the River Network, Izaak Walton League of America, National Fish and Wildlife Foundation and Living Lands & Waters.

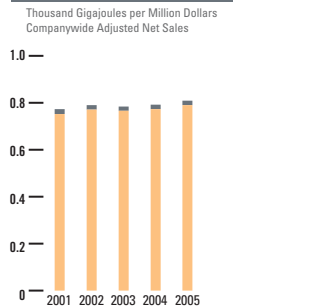
Fort Collins Brewery Where Every Drop Counts, Colorado, United States

The Fort Collins brewery joined several of Anheuser-Busch's Corporate Environmental Partners as part of the brewery's environmental initiative, "Every Drop Counts." The initiative is designed to help educate employees and brewery visitors about environmental issues, such as water conservation, wildlife habitat and native plant populations. The program's three main components focus on partnering with American Forests to plant trees; working with the Wildlife Habitat Council to prepare for certification of the brewery's grounds in 2006; and creating the Watershed Map, a digitized picture of the main watershed from which the City of Fort Collins draws water.

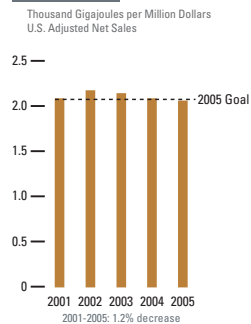
Electricity Use Including Cogeneration, United States



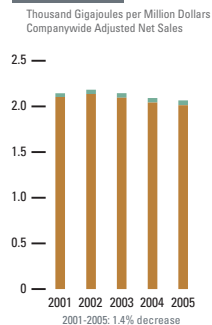
Electricity Use Including Cogeneration, Companywide



Fuel Use United States



Fuel Use Companywide



Energy

Reducing energy consumption companywide, particularly within our breweries, remains a priority at Anheuser-Busch. In 2005, we established a corporate Energy Council to assist the company and supply chain in strategically managing our energy efficiency and fuel use to reduce costs and environmental impact.

In 2005, companywide we increased electricity use 4.6 percent since 2001. Efficiency gains achieved through the use of improved technologies have made it increasingly difficult to achieve substantial reductions in electricity use. We continue to focus on reducing electricity use wherever possible.

Our fuel use companywide decreased by 1.4 percent since 2001. Our U.S. operations met the performance goal.

As part of our EHS management program, we employ a number of strategies to promote energy efficiency throughout our operations and reduce emissions:

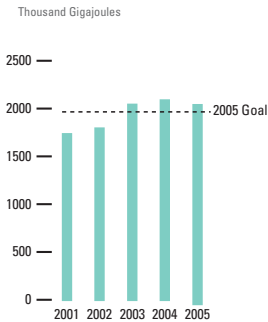
- Achieving energy efficiency through investment in capital projects, and the implementation of process changes and improved procedures.
- Expanding use of Bio-Energy Recovery Systems at our breweries and improving the efficiency of these systems.
- Engaging in Utilities Process Analysis at all breweries.
- Partnering with consultancies to determine areas for conservation and improvement where economically feasible.
- Participating in governmental and nongovernmental programs that encourage energy reductions, such as the U.S. Environmental Protection Agency's WasteWise and ENERGY STAR® programs.

In this section ...

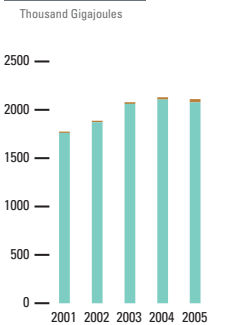
- Deriving Renewable Energy From Wastewater Treatment
- Brewery Utility Initiatives, United States

* Data on utilities (use of fuel, electricity and water) have been revised slightly to reflect updated information resulting from routine internal review. These revisions do not affect the overall trends.

**Biogas Produced
United States**



**Biogas Produced
Companywide**



* Since 1993, Anheuser-Busch has received more than 35 awards for our Bio-Energy Recovery Systems.

Deriving Renewable Energy From Wastewater Treatment

Anheuser-Busch is the world's largest user of Bio-Energy Recovery Systems (BERS), a method for pretreating brewing-related wastewater anaerobically and capturing the resulting biogas. Our breweries with BERS burn this renewable energy source for fuel, which provides 10 to 15 percent or more of their on-site fuel needs. Our award-winning BERS* provides a number of important environmental and cost benefits.

- Burning biogas reduces the breweries' fuel costs and reliance on fossil fuels.
- BERS help reduce community wastewater treatment facilities' electricity demand by reducing the wastewater strength or organic load by up to 90 percent.
- The operation of BERS and the substitution of biogas for fossil fuels also reduce the emissions of carbon dioxide, carbon monoxide, nitrogen oxides and sulfur dioxide that would otherwise result from the amount of power required by traditional aerobic-only wastewater treatment. BERS operations at Anheuser-Busch breweries eliminate an estimated 400 million pounds (180,000 metric tons) of carbon dioxide emissions annually.

In 2005, Anheuser-Busch produced 2.1 million gigajoules of biogas. Brewery biogas production is a function of brewery output, process loss and bio-energy recovery efficiency. Since 2001, biogas production has increased 18.9 percent.

Brewery Utility Initiatives, United States

Utilities Process Analysis

Implemented in all Anheuser-Busch breweries in 2003, the Utilities Process Analysis (UPA) initiative remains a vital part of our overall energy conservation effort. It has transformed the manner in which our breweries manage utility operations, including energy, residuals, carbon dioxide, wastewater and water, to achieve greater efficiency. Through process control, real-time data and utilities trend analyses, UPA helps facilities identify and implement practices to reduce energy usage and other utility expenses. Such practices include managing steam loads, benchmarking best practices and utilizing cost-effective energy and utility supply. These analyses have helped make utility process control at the breweries more efficient, and are expected to produce significant environmental benefits and cost savings.

Boiler Efficiency Tracking

Our company operates more than 50 boilers across 12 U.S. breweries. More than 98 percent of the boiler fuel purchased is used to generate steam for brewery processes. Boiler Efficiency Tracking is a program that places renewed emphasis on proper tuning and testing of boilers, with the goal of reducing fuel costs, improving boiler reliability and safety, and lowering air emissions per heat energy produced. Through the Boiler Efficiency Tracking initiative, breweries check boiler efficiency quarterly, using a standardized measurement method.

Boiler Heat Recovery

Boilers throughout our company have economizers that capture excess heat to produce energy and enhance fuel efficiency. To achieve desired levels of heat recovery, and reduce fuel costs and emissions, we continued to analyze boiler equipment to determine where economizer upgrades would be appropriate. In 2005, the Merrimack, New Hampshire, and Williamsburg, Virginia, breweries installed new economizers. Houston implemented a steam and condensate heat recovery system, which saved them \$120,000 in 2005 and reduced emissions.

Boiler Improvements Reduce Emissions and Costs, Merrimack and Baldwinsville Breweries

The installation of new boiler control equipment at our breweries in Merrimack, New Hampshire, and Baldwinsville, New York, decreased fuel usage, emissions and costs.

The Baldwinsville brewery also implemented a boiler efficiency project – a redesign of a “swirler” to inject more air into the boiler stack emissions mixture at the point of ignition. This redesign stabilized the oil burning process. The project reduced boiler stack nitrogen oxide (NOx) emissions, and eliminated low-level emission opacities that caused hazing. The brewery also realized \$250,000 to \$300,000 in fuel savings.

Achieving Fuel Reductions, the Jacksonville Brewery, Florida

The Jacksonville brewery implemented a number of projects in 2005 that reduced emissions, fuel consumption and costs. The facility team upgraded their vacuum steam system, optimized carbon filters, improved biogas collection and reuse, and reduced flaring. In all, these efforts helped reduce the brewery's fuel requirements by 11 percent.



Material Use and Recycling

"Environmental stewardship is a part of our commitment to quality: quality in our products and the way we conduct business."

- Doug Muhleman, Group Vice President, Brewing, Operations and Technology

To further business and environmental goals, our company continually explores ways to reduce the materials we use and to recycle the byproducts of our business. In 2005, our company recycled more than 97 percent of the waste we generated.

As part of our EHS management program, we employ a number of strategies to promote material reduction and recycling:

- Partnering with our suppliers, purchasing function and packaging experts to help make purchasing decisions that minimize impact from packaging materials.
- Dedicating a company to the business of recycling: The Anheuser-Busch Recycling Corporation.
- Partnering with our U.S. wholesalers and suppliers to innovate and redesign beverage containers and packaging. (See the Governance section for more information about our partnering efforts with our wholesalers and suppliers.)
- Partnering in public educational campaigns and recycling efforts.
- Partnering in governmental programs that promote waste reduction, such as the U.S. Environmental Protection Agency's WasteWise program.
- Engaging employees through waste reduction teams.

In this section ...

- Reducing Raw Material Use and Exploring Environmentally Preferable Alternatives
- Purchasing Recycled Materials
- Recycling Performance, United States
- The Anheuser-Busch Recycling Corporation

Reducing Raw Material Use and Exploring Environmentally Preferable Alternatives

Our company continues to make advances in reducing the use of raw materials throughout our processes. Facilities analyze their operations, seeking to eliminate material losses whenever possible, and improve efficiencies in the use of packaging and raw materials.

In partnership with our suppliers, the company made a number of packaging improvements and changes in 2005, including the following:

- The implementation of the lid diameter reduction project and supporting technology and aluminum can light-weighting, which reduced aluminum use by 12.06 million pounds (5,470 metric tons).
- A shift from a folding carton to shrink film for our 12-pack/24-ounce can package, resulting in an elimination of 36.7 million pounds (16,647 metric tons) of solid waste.

(See our Governance section for more information about our partnering efforts with suppliers.)

We also analyze the materials we use to determine if there are cost-effective, environmentally preferable alternatives. For example, our Corporate Graphics Department uses agricultural product-based inks, and no longer purchases petroleum-based ink products.

From Paper to Web-Based Forms, Corporate, St. Louis, Missouri, United States

Replacing paper with Web-based forms has not only achieved organizational efficiencies, it has also reduced the paper form inventory by more than 50 percent. In 2005, our Forms Management Department increased the number of electronic forms used by Anheuser-Busch by 25, bringing the total number of online forms to 375.

Replacing Video Jet Ink, St. Louis Brewery, Missouri, United States

With more coders being added for new packages – and printing demands increasing – the St. Louis brewery was determined to find a more environmentally preferable video jet ink. Working together, Quality Assurance and EHS representatives, maintenance electricians and vendors developed, tested and approved an ink that met all requirements, including fewer air emissions. This ink is now usable across the Anheuser-Busch system.

Purchasing Recycled Materials

Through our policies and purchasing decisions – and as a founding member of the U.S.-based Buy Recycled Business Alliance – Anheuser-Busch strives to stimulate viable markets for recycled materials. We spent roughly \$2 billion in 2005 buying products and materials containing more than 1 billion pounds (approximately 454,000 metric tons) of post-consumer material, including substantial amounts of packaging materials and recycled paper products, such as office supplies, towels and tissues.

In 2005, the purchase of recycled forms and stock computer paper containing at least 10 percent post-consumer material increased from 55 percent to 65 percent. The company uses recycled paper for letterhead, business cards and envelopes, and actively promotes the use of recycled stock throughout Anheuser-Busch.

In 2005, we switched our custom stationary paper for recycled-content paper. This paper is 100 percent recycled, with 40 percent post-consumer paper waste. This decision has produced impressive results. The switch from the custom stationary paper to recycled-content paper produced the following savings*:

- Trees: 613
- Air Emissions: 21,815 pounds; 9,895 kilograms
- Energy: 205 million Btu; 217 gigajoules
- Solid Waste (fiber material): 11,249 pounds; 5,102 kilograms
- Water-Borne Wastes: 721 pounds; 327 kilograms
- Water: 106,024 gallons; 401,301 liters

** These figures were derived from data developed by the Office of the Federal Environmental Executive, the U.S. Postal Service and Environmental Defense.*

Busch Entertainment Corporation Makes the Switch to Recycled-Content Napkins

In the spring of 2005, Busch Entertainment Corporation (BEC) implemented a program to use napkins made from 100 percent recycled-content, post-consumer-graded material, which was manufactured using a 100 percent bleach-free process. BEC's logo inks are also vegetable-oil based and contain at least 20 percent soy oil. By year-end 2005, our entertainment parks had used 325,760 pounds (147.76 metric tons) of recycled-content napkins. In 2006, the program is expected to replace an additional 52,000 pounds (23.59 metric tons) of napkins.

Recycling Performance, United States

As of year-end 2005, the company recycled more than 97 percent of all solid waste generated in our U.S. operations. In 2005, these recycled waste streams totaled nearly 4.8 billion pounds (2.2 million metric tons) and included:

- Glass: 78,600,000 pounds; 35,652 metric tons
- Aluminum: 168,000,000 pounds; 76,204 metric tons
- Spent grains: 3,400,000,000 pounds; 1,542,214 metric tons
- Diatomaceous earth: 11,300,000 pounds; 5,126 metric tons
- Beechwood chips: 12,900,000 pounds; 5,851 metric tons
- Cardboard: 50,500,000 pounds; 22,906 metric tons
- Farm materials: 517,000,000 pounds; 234,507 metric tons
- Animal and landscape: 5,800,000 pounds; 2,631 metric tons
- Plastic strap: 3,700,000 pounds; 1,678 metric tons
- Office and industrial scrap paper: 1,400,000 pounds; 635 metric tons
- Scrap metal: 8,100,000 pounds; 3,674 metric tons
- Miscellaneous: 57,200,000 pounds; 25,945 metric tons

Pallet Substitution Improves Reuse, Recycling and Energy Efficiency

Anheuser-Busch continued the conversion from hardwood and plywood pallets to polypropylene pallets for finished products. The new pallet design is 100 percent recyclable, more sanitary than wood and very durable. In addition, the lighter-weight design reduces energy and transportation costs. Overall, the company's wholesaler customers are pleased with the transition and the conversion process continues in 2006.

Applied Plastic Label Recycling Program, United States

In 2005, with the introduction of applied plastic labels (APL) not previously used by any of our U.S. breweries, our company proactively planned for the productive reuse of this new waste stream. The APL recycling team identified recycling options and vendors that could facilitate the collection and recycling of APL waste, and successfully developed a new recycling program, which was rolled out to all breweries.

To ensure the success of the program, employees were educated on the benefits of recycling the polymer-based material, and taught to use the recycling bins, which were ergonomically designed to accommodate the bending, twisting and reaching involved in recycling APL waste.

This initiative will divert roughly 1.8 million pounds (834 metric tons) of APL waste per year from landfills. APL waste is productively recycled in the carpet manufacturing industry. In 2005, these efforts generated more than \$300,000.

Alternatives to CRT Monitor Disposal, Mira Loma Can Plant, California, United States

Rather than dispose of 40 CRT monitors as electronic waste, the Mira Loma can plant saved money and reduced waste by locating an electronics company that would accept and reuse the monitors. This effort avoided approximately \$1,500 in transportation and disposal costs – and the plant received a \$1,370 check from the electronics company.

Recycling Construction Waste, St. Louis Brewery, Missouri, United States

In an effort to reduce impacts on landfills and reduce landfill-tipping fees, the brewery partnered with recycling vendors to remove and recycle debris from demolition work performed at the facility. Rather than being transported to landfills, these materials, which include used brick, broken concrete and old blacktop, are now reprocessed for reuse. Turn to page 35 to learn more about construction debris recycling efforts associated with the new Anheuser-Busch Technology Center.

Recycling Wastewater Biosolids, Baldwinsville, New York, United States

The Baldwinsville brewery uses an aerobic final polishing process to further treat wastewater from its Bio-Energy Recovery System. The resulting biosolids are then used in landscaping and agricultural applications. In 2005, nearly 31.1 million pounds (14,107 metric tons) – approximately 87 percent of these biosolids – were distributed to area farms for soil enhancement. A contractor composted 3.9 million pounds (1,769 metric tons) of wastewater sludge into compost. And, 716,000 pounds (325 metric tons) of the sludge were provided to a state-approved research project to create a green-cap closure for an old industrial waste site.

The Anheuser-Busch Recycling Corporation

Founded in 1978, the Anheuser-Busch Recycling Corporation (ABRC) is among the largest recyclers of aluminum cans in the world. Through a widespread network of aluminum recycling suppliers, the company recycles more than 125 percent of the aluminum cans that our breweries use to package their products in the United States. In 2005, ABRC recycled 815 million pounds (roughly 369,000 metric tons) of aluminum beverage containers – almost 28 billion cans. ABRC works with our suppliers and also develops educational programs that promote voluntary recycling by consumers.

ABRC partnered with our wholesalers in 2005 to cost-effectively recycle the stretch film used to secure pallets of Anheuser-Busch beer during transportation.

In 2005, ABRC also continued its sponsorship of the Anheuser-Busch/Keep America Beautiful Environmental Grants program to help organizations dedicated to environmental improvement.

(See the Governance section for more information on our recycling efforts in partnership with wholesalers and nongovernmental organizations.)



Wastes and Emissions

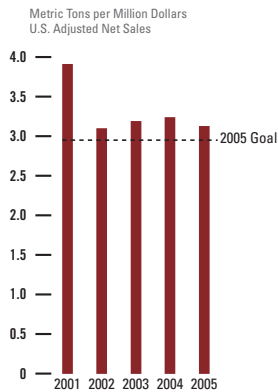
In 2005, our company was inducted into the U.S. Environmental Protection Agency's WasteWise Hall of Fame for achieving significant waste reduction results since 1993, when we first joined the voluntary program as a charter member. (Visit www.epa.gov/wastewise/about/win05.htm#HoF to learn more.) Anheuser-Busch is committed to exploring innovative ways to reduce operational waste and emissions by:

- Setting solid waste reduction targets.
- Implementing energy-efficiency and recycling initiatives.
- Minimizing packaging and other raw material usage.
- Actively participating in voluntary waste reduction programs, like the U.S. Environmental Protection Agency's WasteWise program.

In this section ...

- Solid Waste Landfilled
- Hazardous Waste Management
- Management of Ozone-Depleting Substances
- Greenhouse Gas Management

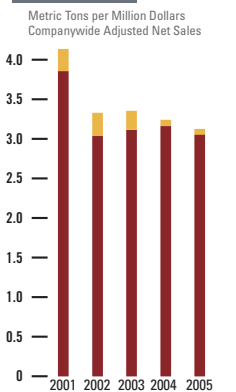
Solid Waste United States



Solid Waste Landfilled

Through recycling and other companywide, employee-supported waste reduction programs, Anheuser-Busch has reduced solid waste disposal significantly. Although landfill reductions have leveled off over the last five years, we continue to reduce waste and recycle where it makes economic sense.

Solid Waste Companywide



Hazardous Waste Management

Efforts to Reduce Hazardous Waste

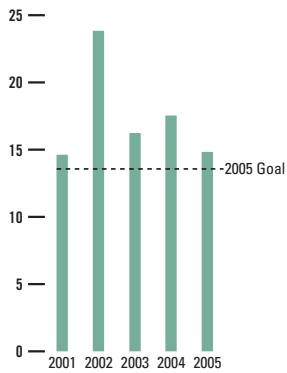
Reducing hazardous waste is an important means of providing safer workplaces, reducing the company's environmental impact and avoiding future liabilities. We have focused our efforts on reducing these wastes through the following strategies:

- Improving inventory control.
- Substituting nonhazardous materials.
- Carefully segregating waste streams to facilitate reuse and recycling.
- Installing solvent recovery systems.

Facility EHS coordinators work with employees to increase awareness of the importance of hazardous waste minimization and to integrate EHS concerns into business decision-making processes. Our Waste Site Review program reviews and approves all waste management contractors, and handling and disposal sites. All Anheuser-Busch subsidiaries and facilities must use only approved hazardous waste and used oil disposal facilities.

**Hazardous Waste
United States**

Kilograms per Million Dollars
U.S. Adjusted Net Sales



Hazardous Waste Generation, United States

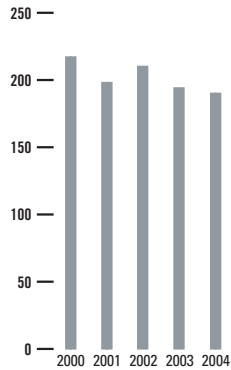
In 2005, all U.S. breweries were classified as small-quantity hazardous waste generators, with the exception of the Newark, New Jersey, brewery, which was categorized as a large-quantity generator because of its freon-contaminated waste stream. The majority of the waste generated by the 11 small-quantity generators is paint waste related.

Although Anheuser-Busch has reduced hazardous waste considerably over the past 15 years, we did not achieve our goal in 2005. We continue to explore nonhazardous substitutes and to minimize hazardous material use to improve performance.

The one-time increase in 2002 illustrated in the graph was a result of contaminated soil disposed of during a construction project that year. It should be noted that the data for 2001 have been adjusted slightly from previously reported figures to exclude “universal wastes,” materials that are regulated as hazardous waste in some states but not in others. As a result, historical data are slightly lower (1 to 2 percent) than those previously reported.

**SARA Releases and Transfers,
United States**

Kilograms per Million Dollars
U.S. Adjusted Net Sales



Toxic Releases, United States

As required by the U.S. Environmental Protection Agency (U.S. EPA) under the Superfund Amendments and Reauthorization Act (SARA), Anheuser-Busch reports annually on releases of toxic chemicals to the environment.

In 2004, nearly 46 percent of Anheuser-Busch's reported SARA releases and transfers were releases to air and approximately 49 percent were releases to water. Glycol ethers and n-butyl alcohol comprised approximately 67 percent of reported air emissions. Glycol ethers and n-butyl alcohol are contained in the coatings used to prepare bare aluminum cans for beverage container use. The remaining air emissions, primarily reported by the breweries, consisted of compounds generated during fuel combustion and ammonia released from refrigeration systems.

SARA reportable releases to water consisted almost entirely of nitrate compounds, which are produced naturally during wastewater treatment from the biological degradation of organic nitrogen found in grain and hops.

These graphs represent only those U.S. facilities that must report these data. In 2004, these facilities included all U.S. breweries, one agricultural facility and 11 U.S. packaging facilities. Data for 2005 will be reported on this Web site when they become available. From 2000 to 2004, SARA releases and transfers decreased by 12.4 percent. Note that historical data for SARA releases and transfers differ somewhat from previously reported data. Historical data for SARA releases and transfers have been revised slightly to include several facility resubmittals that were not previously included, as well as new submittals for the Newark brewery.

To learn more about SARA and the U.S. EPA's Toxics Release Inventory program, visit: www.epa.gov/tri.

Management of Ozone-Depleting Substances

In 1995, Anheuser-Busch implemented a program to minimize the use of ozone-depleting chlorofluorocarbons (CFCs) throughout our operations. All but one of Anheuser-Busch's breweries use ammonia instead of CFCs in their refrigeration systems. Busch Entertainment Corporation (BEC) uses CFCs in the cooling systems required for ice machines and maintaining cold-water environments for marine animals.

Piloting Innovative Pest Control, Busch Agricultural Resources, Inc., United States

In 2005, Busch Agricultural Resources, Inc., (BARI) continued to successfully pilot heat treatment in its rice milling operations as an alternative to using methyl bromide, an ozone-depleting chemical and highly effective pesticide that the U.S. Environmental Protection Agency plans to phase out. The heat treatment approach is based on an innovative use of century-old technology. By raising the temperature of an area to 140 degrees Fahrenheit for 24 hours, BARI is achieving superior results compared with using methyl bromide. While additional natural gas is needed to heat the process areas adequately, the increase in fuel use is not significant. The heat treatment also eliminates the need to shut down non-milling operations during treatment.

Initial testing and use of heat treatment began in 2002 at BARI's Woodland, California, rice mill. In 2004 and 2005, heat treatment replaced all methyl bromide treatment at the mill portion of both of the company's rice mill operations in Woodland, California, and Jonesboro, Arkansas. Because the process may result in some undue stress to equipment and facilities, BARI continues to carefully evaluate all applications to prevent damage and to maximize use of the new process. Other companies have visited the sites to see the process and its potential applicability to their operations.

Greenhouse Gas Management

Across our operations, fuel combustion and purchased energy are the principal sources of greenhouse gases (GHGs). Our focus on the following energy and productivity improvement programs has helped us improve the strategic management of GHGs:

- Reducing fossil fuel use and capturing biogas through Bio-Energy Recovery Systems (BERS).
- Generally improving energy efficiency across our operations.
- Capturing carbon dioxide (CO₂) from fermentation through CO₂ Advance Purification Systems.
- Implementing the Transportation Advantage Initiative, which reduces GHG emissions and provides numerous other environmental and business benefits.

With guidance from the GHG Protocol developed by the World Resources Institute and the World Business Council for Sustainable Development, our company continued to maintain a base inventory of GHG emissions in 2005. Our initial inventory addressed direct and indirect companywide GHG emissions, including facility energy use, employee transportation, product transportation, off-site wastewater treatment, BERS and avoided emissions due to waste minimization, as documented through our WasteWise Report. We continued to inventory GHG emissions throughout the supply chain.

Anheuser-Busch Companies Position Statement on Climate Change

Anheuser-Busch supports and promotes voluntary national and international initiatives using current and emerging technologies to mitigate climate change. We believe that voluntary actions tied to economic incentives can achieve similar results more effectively than rigid regulations. Cost effectiveness can be realized by allowing full flexibility to use any type of emissions reduction opportunity, including market-based programs, such as emissions trading, and offsetting activities like reforestation. We encourage meaningful participation by all countries in efforts to reduce greenhouse gas emissions. As an environmental leader, Anheuser-Busch will encourage awareness and educational initiatives that stimulate innovative solutions to mitigate global climate change.

We believe that climate change can be cost effectively mitigated by:

- Efficient use of natural resources and energy.
- Maintaining economic growth and competitive businesses.
- Innovative technology development and transfer to developing countries.
- Anheuser-Busch has already begun taking steps to reduce emissions that may contribute to climate change. These initiatives will be strengthened in coming years.

In this section ...

- CO2 Advance Purification Systems
- The Transportation Advantage Initiative, United States
- Compliance With the European Union's Emissions Trading Scheme and the U.K. Climate Change Agreement

CO2 Advance Purification Systems

Inspired by the success of CO2 Advance Purification Systems (CAPS) technology at our Mortlake brewery in the United Kingdom, Anheuser-Busch sought opportunities to implement CAPS at our brewery in Wuhan, China, and two of our U.S. breweries: Baldwinsville, New York, and Fort Collins, Colorado. This innovative approach captures the CO2 that is naturally produced from the fermentation process and usually vented.

Through CAPS technology, we are able to capture and subsequently reuse a higher quality of CO2 earlier in – and throughout – the fermentation process than would otherwise be feasible. These efficiency gains in CO2 capture mean fewer emissions, and lower costs for these facilities because they do not have to purchase as much CO2 for their processes. We plan to expand the use of CAPS in the future.

The Transportation Advantage Initiative, United States

Through our Transportation Advantage Initiative, Anheuser-Busch centrally manages, reviews and reconfigures the movement of raw materials and finished goods to and from our U.S. breweries. Through the initiative, we are able to improve the utilization of available vehicles, identify when and where lighter-weight vehicles can be used and maximize the use of empty trucks to transport other materials on return trips. Through the Initiative, we are also able to explore enhanced recycling opportunities with our wholesalers. The efficiencies and cost-savings have been significant.

Compliance With the European Union's Emissions Trading Scheme and the U.K. Climate Change Agreement

The European Union (E.U.) granted our Mortlake, United Kingdom (U.K.), facility an "opt-out" for Phase 1 of the E.U. Emissions Trading Scheme (E.U. ETS). While our facility legally holds an E.U. ETS permit, we have no allowances allocated, and no liability under the E.U. ETS for the Phase 1 period 2005 through 2007. The carbon reduction target of our Climate Change Agreement (CCA) is used during this opt-out period. Beginning in 2008, our participation in Phase 2 of the E.U. ETS will be mandatory. In 2005, we purchased slightly more CO2 under the separate U.K. ETS, and remained well within our overall targets under the scheme. We maintained full compliance with the scheme for the 2005 period.

Product Stewardship

Our company's product stewardship goal is to reduce EHS impacts while upholding standards that result in high-quality products and services. We strive to integrate product stewardship efforts into all aspects of our operations. Light-weighting of aluminum beverage containers and lids, and the reduction of secondary packaging materials, such as paperboard, corrugated and liner materials, are some of the primary ways we achieve this goal. (See our Governance section for more information on our partnership efforts with wholesalers and suppliers.) Through sponsorships and partnerships, we also participate in public campaigns to reduce litter.

Supporting Public Education and Efforts to Reduce Litter, United States

Anheuser-Busch has actively led the way in the fight against litter, and has supported a number of anti-litter campaigns throughout the United States. In 1953, we helped found Keep America Beautiful, Inc., and in 1972, we joined forces with the Izaak Walton League of America to inaugurate the Pitch In! campaign, a legacy that endures in 2005.

Litter problems and solutions can vary greatly across different communities. However, regardless of location, effective litter prevention requires a few necessary elements: an understanding of the problem, organization, enthusiasm and ongoing commitment. Anheuser-Busch has developed a guidebook to establishing community litter prevention efforts, "Closing the Lid on Litter," in partnership with the Izaak Walton League of America and Keep America Beautiful. We also communicate positive messages about recycling and litter prevention through disseminating a variety of print advertisements, and encouraging people to dispose of waste properly, sorting and recycling whenever possible.

Anheuser-Busch Recycling Corporation

The Anheuser-Busch Recycling Corporation (ABRC) takes an active role in encouraging public aluminum can, glass and plastic bottle recycling. ABRC partners with local recyclers and Anheuser-Busch distributors to promote event recycling at a variety of venues, including music festivals, beach venues, sports venues, golf tournaments and auto racing events. The goal is to keep recyclable beverage containers out of the waste stream and create a habit for event-goers to repeat at home. In addition, the company has partnered with leading beverage producers from the beer, soft drink and water industry to form the Beverage Packaging Environmental Council. This council has a united mission to increase beverage container recycling through innovative, comprehensive long-term solutions and partnerships.



Bonnaroo Music Festival, Manchester, Tennessee, United States

For the second consecutive year, the Anheuser-Busch Green Team partnered with Living Lands & Waters to help keep concert grounds litter-free during the three-day summer 2005 Bonnaroo music festival. Anheuser-Busch provided facilities to recycle aluminum cans, glass and plastic bottles for the 100,000 fans.



Tiger Tailgating Recycling Program, Columbia, Missouri, United States

With the goal of recycling beverage containers and keeping grounds litter-free during the University of Missouri's home football games, the Tiger Tailgating Recycling Program partners provide facilities, services and funding. The partners include Anheuser-Busch, N.H. Scheppers Dist. Co., the University of Missouri Athletic Department, the University of Missouri Landscape Services and the City of Columbia's Solid Waste Division.

In 2005, the Tiger Tailgating Recycling Program linked up with the University of Missouri-Columbia's student nonprofit environmental group, Sustain Mizzou, to encourage recycling during the six home football games.



Anheuser-Busch presented Sustain Mizzou with a \$6,000 grant for supporting the program. On game days, Sustain Mizzou volunteers provided tailgaters with separate bags for collecting trash and recyclables. After the game, volunteers collected bags from designated tailgate areas and serviced the 110 specially marked recycling bins located near stadium entryways. The volunteers logged more than 500 hours of service, distributing approximately 72,000 bags. In all, the program helped Missouri tailgaters recycle approximately 200,000 plastic and aluminum beverage containers during the 2005 season.

Indianapolis Colts Tailgate Recycling Program, Indiana, United States

For the second consecutive year, the Indianapolis Colts teamed with Anheuser-Busch Recycling Corporation, Zink Distributing Co., Republic Services, the Indiana Convention Center and RCA Dome to implement a tailgate recycling program. During home football games, fans were able to pitch their plastic and aluminum beverage containers in specially marked recycling bins located near stadium entrances, concession areas and specific tailgating locations. More than 338,000 plastic and aluminum beverage containers were collected throughout the season. Proceeds from the program, which were donated to the Hoosier Environmental Council (HEC), totaled more than \$5,000. These funds help support the HEC's efforts to protect Indiana's waterways, public lands and other open spaces.



Making Recycling Convenient, Columbia, Missouri, United States

Since 2003, Anheuser-Busch has provided sizable sponsorship and services to Columbia's Convenience Store Blue Beverage Container Recycling Program. In 2005, our company placed 124 clearly marked recycling bins at 36 convenient locations around the city to help consumers recycle when cleaning out their cars.



Land Use and Biodiversity

Our company engages in environmental stewardship, and strives to protect local and global biodiversity in the following ways:

- Managing the resources surrounding our facilities to promote wildlife habitat conservation and public education.
- Supporting wildlife conservation and environmental organizations.
- Directly engaging in animal rescue, and the preservation of endangered species and their habitat.
- Through our theme parks, educating the public on issues affecting wildlife survival.

In this section ...

- Managing Our Company Lands for the Benefit of Wildlife
- Supporting Animal Rescue and Habitat Conservation
- Supporting Wildlife Preservation Efforts Worldwide



Managing Our Company Lands for the Benefit of Wildlife

The Wildlife Habitat Council, United States

Since the early 1990s, Anheuser-Busch has been involved in the Wildlife Habitat Council (WHC). Many of our facilities participate in the WHC's Corporate Wildlife Habitat Certification and Corporate Lands for LearningSM (CLL) programs.

Created in 1988, the WHC is a nonprofit coalition of corporations, conservation organizations and numerous individuals dedicated to protecting and enhancing wildlife habitat by helping corporate landowners manage their unused lands in an ecologically sensitive manner for the benefit of wildlife. WHC projects are corporate-driven, cooperative efforts between management, employees, community members, local conservation groups and government agencies.

Anheuser-Busch employees have volunteered countless hours to WHC projects over the years, forging a strong commitment and spirit of pride in their accomplishments. Seven Anheuser-Busch locations have achieved WHC certification, and two have achieved CLL certification*:

- Bonners Ferry, Idaho, Elk Mountain Farms – WHC certified since 1998, WHC Rookie of the Year 1998, CLL certified since 2000, and nominated for Certified CLL Program of the Year in 2005.
- Cartersville, Georgia, brewery and resource recovery farm – WHC certified since 2004.
- Fort Collins, Colorado, Nutri-Turf Land Application – WHC certified since 2001 and nominated for Corporate Habitat of the Year in 2003.
- Jacksonville, Florida, Nutri-Turf Land Application – WHC certified since 1997.
- Jonesboro, Arkansas, Southern Rice Operations – WHC certified since 2001, CLL certified in 2005.
- Manitowoc, Wisconsin, Malt Plant – WHC certified since 1999.
- Rome, Georgia, Can Plant – WHC certified since 2002.

** To achieve CLL certification, facilities must create quality conservation education programs for local students, allowing them to use the corporate properties as an outdoor educational experience to study wildlife and ecosystems.*

Wildlife Habitat Council Recognizes Three Facilities for Habitat Conservation

The Wildlife Habitat Council (WHC) recognized Anheuser-Busch's Southern Rice Operations, Jacksonville Nutri-Turf Land Application Site, and Elk Mountain Farms with its prestigious International Habitat Conservation Award at the WHC's 17th Annual Shades of Green Symposium. These facilities have demonstrated long-standing commitments to creating habitat and community education programs. To read about these programs in detail, please visit www.wildlifehc.org.

Establishing Wildlife Habitat Around the Fort Collins Brewery, Colorado, United States

In 2005, a team from the Fort Collins brewery set the foundation for preparing their facility grounds for WHC certification in 2006 as a Corporate Wildlife Habitat. The team completed an initial site species inventory and a site management plan, which included enhancing raptor habitat, creating a pollinator garden, restoring native plant species and providing community education opportunities.



Award-Winning Habitat, Busch Agricultural Resources, Inc., Southern Rice Operations, Jonesboro, Arkansas, United States

Our Busch Agricultural Resources, Inc., (BARI) Southern Rice Operations mills high-quality rice for Anheuser-Busch breweries. The facility established the Renewing Issues Concerning the Environment (RICE) team to develop a community-involved wildlife habitat program to complement their existing grounds and to enhance the present habitat conditions for native Arkansas wildlife. The mill regularly offers educational training to employee volunteers to maintain the high quality of established programs, and fosters a mutually beneficial educational relationship with the Botany Department of the University of Arkansas.

The RICE team's multi-phased plan included many initiatives, a number of which were completed in 2005, including building bird nest boxes and bat houses, establishing a winter water pond for waterfowl, planting wildflower gardens and smoothing the transition between mowed fields and forest areas. Through 2006, their plans include enhancing a walking trail on the property by adding signage, developing environmental educational projects, maintaining employee awareness and involvement, and potentially increasing wildlife management areas.

The Southern Rice Operations Corporate Lands for Learning (CLL) team provides quality conservation education programs to local students. The program allows students to use the nature trail and surrounding properties as an outdoor laboratory to study butterflies and other pollinators. The CLL team also developed a comprehensive curriculum of hands-on activities that complement classroom activities.

Supporting Animal Rescue and Habitat Conservation

For more than 30 years, the Anheuser-Busch Adventure Parks have worked to protect at-risk animals and habitats around the world. This long-standing commitment continues today.

Home to more than 50,000 animals – many of which are threatened or endangered – SeaWorld, Busch Gardens and Discovery Cove care for the largest zoological collection of animals in the world. As a reflection of this commitment, the parks also maintain the largest animal information Web site of any zoological organization in the world. The parks' child-friendly site, www.swbg-ANIMALS.org, boasts more than 3,600 pages of content and 400 in-depth species profiles, ranging from killer whales to kookaburras.

In 2005, park representatives joined forces with a diverse group of animal ambassadors as part of the company's "Here's to the Heroes" Tour to spread messages of conservation to millions of consumers, television viewers and park guests. In addition, SeaWorld and Busch Gardens provided more than 550,000 students and guests with a variety of conservation education programs, from adventure camps to behind-the-scenes tours.



Rescuing and Rehabilitating Wildlife, United States

As one of the world's leading marine mammal rescue and rehabilitation facilities, SeaWorld routinely assists with efforts to save wildlife around the world. In 2005, SeaWorld rescued 716 animals. For example, SeaWorld Orlando provided safe haven to 15 sea lions from Marineland in Katrina-ravaged Gulfport, Mississippi. SeaWorld San Diego became the new home for an orphaned walrus pup from Alaska, and SeaWorld San Antonio assisted the Texas Marine Mammal Stranding Network with several successful whale and dolphin rehabilitations. On call seven days a week, 24 hours a day, 365 days a year, this dedicated crew of animal care experts and veterinarians have rescued more than 14,000 animals over the past three decades.



Busch Gardens Welcomes Birth of Gorilla, United States

In November 2005, Busch Gardens Tampa Bay, Florida, celebrated the birth of the first gorilla born at the park in its 46-year history. The birth brings to seven the number of gorillas in the park's Myombe Reserve habitat, a three-acre rainforest environment opened in 1992. An endangered species, gorillas are part of the American Zoo and Aquarium Association's Species Survival Plan, a program intended to help ensure genetic diversity among threatened and endangered animals cared for in zoological facilities.

Supporting Wildlife Preservation Efforts Worldwide

Busch Entertainment Corporation (BEC) continued its long-standing support of wildlife programs through financial donations (totaling some \$2.5 million annually), expertise and involvement. Our entertainment facilities and adventure parks also continued their tradition of hands-on and financial support for endangered and injured wildlife.

Since 2003, the nonprofit SeaWorld & Busch Gardens Conservation Fund has granted \$1.2 million to more than 100 field conservation projects around the world: from saving sea turtles in Costa Rica, to rescuing and reintroducing chimpanzees in Africa's Republic of Congo. Ranging from local community initiatives to global conservation programs, these environmental partnerships allow the parks to share animal expertise, strengthen efforts to protect wildlife and reach millions of people with conservation success stories.



Partnering to Save the Baiji and Yangtze Finless Porpoise, China

With a Yangtze River population of less than 100, the Baiji river dolphins have made the World Conservation Union's Red List as critically endangered. To support the efforts of a broad coalition of concerned government officials, scientific experts and other supporters to save the Baiji, as well as the Yangtze Finless Porpoise, another threatened cetacean, Anheuser-Busch and the SeaWorld & Busch Gardens Conservation Fund donated \$50,000. These funds helped sponsor the five-day Workshop on Conservation of the Baiji and Yangtze Finless Porpoise in late 2004. SeaWorld marine biologists also attended and contributed their scientific expertise. The Workshop brought together some of the most experienced cetacean biologists in the world to develop a unified conservation strategy for implementation over five years.

The dolphin populations are threatened by the degradation of the Yangtze River ecosystem and a subsequent decline in the population of the eels on which the Baiji feed. Human activities, such as shipping, fishing, development and pollution have been a major contributor to the decline.



Commitment to Safety, Health and Well-Being

“EHS excellence is the right thing to do as a good corporate citizen.”

- Patrick Stokes, President and Chief Executive Officer

Anheuser-Busch focuses on keeping our global team safe while on the job and providing programs that inspire employees to take responsibility for their health and well-being. We're also committed to providing safe entertainment facilities for the public and expanding safe access to these facilities to accommodate a broader ridership. For example, in 2005, Busch Entertainment Corporation developed a comprehensive ability-based program that studied ways to make rides available and safer for a larger segment of the disabled community.

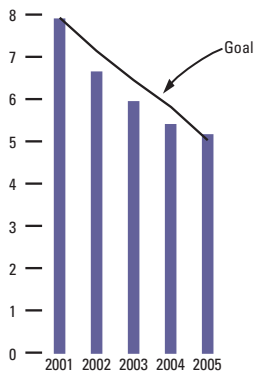
Through emergency planning that minimizes risks, all facilities strive to be good neighbors in the communities where we do business. Anheuser-Busch also shares best practices and resources with our U.S. wholesalers and suppliers to help continuously improve their safety performance in a cost-effective manner. (See our Governance section for more information about our wholesalers and suppliers.)

In this section ...

- Employee Safety Performance
- Compliance, United States
- On-Site Contractor Safety
- Employee Wellness and Well-Being
- Property Risk Control
- Health and Safety Awards and Recognition

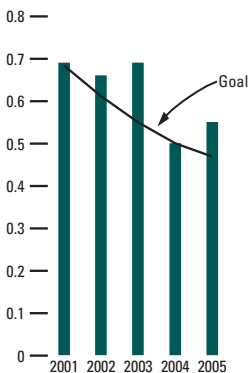
Total Injury Rate Companywide

Per 100 Employees



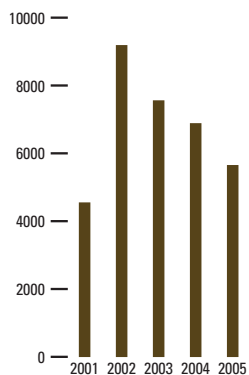
Lost Time Injury Rate Companywide

Per 100 Employees



Lost Work Days Total Companywide

Per 100 Employees



Employee Safety Performance

Anheuser-Busch continues to demonstrate safety performance improvement. The company has developed a strong, proactive approach to health and safety, backed by committed senior management, and subsidiary and facility-level EHS teams. Internal communications, such as safety meetings and training, continually reinforce safety awareness companywide.

In 2005, the companywide Senior Management Challenge charged each facility with establishing more aggressive safety performance goals from 2005 through 2009 to continually improve safety programs. At the end of the reporting period, 41 out of 82 sites had achieved the goals set forth in the 2005 Total Injury Safety Challenge, while 52 had achieved the 2005 Disabling Injury Safety Challenge goals. These efforts helped us lower our Total Injury Rate by 34.5 percent and Lost Time Injury Rate by 20 percent in 2005, as compared with our 2001 performance.

Each subsidiary establishes priorities and strategies based on overall corporate goals. In 2005, some of the initiatives within our subsidiaries included implementing a scorecard approach to safety, an employee mentor program with safety as a key component, and video-based training, as well as working with retail customers to establish safety partnerships.

Safety Performance Linked to Employee Bonus, Busch Entertainment Corporation, United States

In 2005, the Busch Entertainment Corporation emphasized every employee's role in creating a safer organization by incorporating safety as part of employee performance appraisals, bonus awards and the "Safety Pays" incentive program for seasonal employees.

The Safety and Risk Management Training Program at Anheuser-Busch's Wholesale Operations Division, United States

Employees from the Wholesale Operations Division (WOD) drive more than 22 million miles every year to service approximately 42,000 retail accounts. With 80 percent of WOD employees spending 90 percent of their day on the road, WOD developed a comprehensive Safety and Risk Management Training Program that keeps getting better every year. Their goal is to partner with employees to continually embed safety into all aspects of the daily business – from servicing vehicles, to driving, to loading, to merchandizing accounts – and equip employees to protect themselves and others through world-class training. WOD's safety mission also includes sharing these programs with wholesalers.

In 2005, the following five WOD fleets were eligible for the National Safety Council's "Fleet Perfect Record Award" for operating 12 consecutive months without a preventable accident:

- Anheuser-Busch Sales of Oklahoma – Delivery Fleet
- Anheuser-Busch Sales of Stockton/San Andreas, California – Delivery Fleet
- Anheuser-Busch Sales of Denver, Colorado – Delivery Fleet
- Anheuser-Busch Sales of Manhattan, New York – Service Fleet
- Anheuser-Busch Sales of Beach Cities, California – Service Fleet

The National Safety Council Awards for 2005 will be posted when they become available. Visit the Awards and Recognition Section for the 2004 National Safety Council Awards.

Maintaining a Model Railroad, St. Louis, Missouri, United States

Manufacturers Railway Company, located on the southeast end of the corporate campus, provides terminal rail-switching services to Anheuser-Busch's St. Louis operations. To keep these railroad tracks clear and pedestrians safe, Track Maintenance Department employees routinely inspect rail yards, picking up empty bottles, cans, cardboard and debris from passing railcars. They also regularly add fresh ballast around the rail ties to maintain a level walking surface. In 2005, the general superintendent, Safety & Operating Practices, for the American Short Line and Regional Railroad Association, commented "Your Railroad is possibly the cleanest Railroad in the industry. I was very impressed with the interest and pride that you all have in your operation." The general superintendent returned a few times to show others our lines.

Compliance, United States

In 2005, Anheuser-Busch resolved five safety citations, paying a total of \$46,230. Our facilities promptly abated citation elements requiring corrective action. The two citations greater than \$2,000 are discussed below:

Fairfield, California, Brewery – \$4,200. In 2004, the brewery was cited concerning improper execution of isolation procedures relating to replacement of a defective valve by a contractor; and adherence to, and training related to wearing rubber boots for an employee involved in process cleaning operations.

Los Angeles, California, Brewery – \$40,545. In 2002, the brewery was cited in connection with adherence to the use of Personal Protective Equipment requirements and machine guarding.

On-Site Contractor Safety

Anheuser-Busch selects contractors with a safety record that demonstrates a strong, well-designed and executed safety program consistent with Anheuser-Busch's aggressive safety goals. In the course of project execution, we enforce contractual requirements for effective contractor safety programs. In 2005, on-site contractors recorded nearly six million worker hours on Anheuser-Busch projects and experienced accident rates much lower than industry averages.

	Anheuser-Busch Contractors	Construction Industry Average (2004)
Lost Time Injury Rate (U.S. Sites)	0.23	2.40
Lost Time Injury Rate (International Breweries)	0.16	N/A
Recordable Injury Rate (U.S. Sites)	2.06	6.40
Recordable Injury Rate (International Breweries)	0.32	N/A

Employee Wellness and Well-Being

In addition to promoting the health and well-being of our valued employee team, there are many good reasons our company invests in programs that encourage employees to take responsibility for their health. Increased employee wellness can translate into improved employee morale, fewer accidents and injuries, reduced absenteeism, and lower health insurance costs.

ABCs of Good Health, United States

Wellness education and awareness are vital to employee health and safety. Anheuser-Busch has established an extensive wellness program, “The ABCs of Good Health,” encouraging employees to:

- Take ACTION – Take responsibility for their own wellness; take their health plan’s Health Risk Assessment (HRA); work with their primary care physicians to assess wellness; identify good and bad habits and risk factors; and set a wellness goal and work toward it.
- Know their BENEFITS – Learn about and take full advantage of wellness resources that include company-provided benefits and health plans, referral services, the employee assistance program, intranet educational materials and tools, and online HRAs.
- Get their CHECK-UPS – Schedule an annual preventive care visit. When employees or spouses visit their primary care physician, they are eligible to enter into a drawing for a company-paid trip valued at \$5,000, with winners selected each year. Local incentives are also offered throughout the year to encourage participation.

The emphasis on encouraging HRAs, check-ups and preventive care visits is clearly making a difference in the lives of Anheuser-Busch employees. In 2005, more than 23 percent of our U.S. employees visited their primary care physician for an annual physical. Wellness coordinators at several facilities have received reports from employees who received diagnosis and early treatment of potentially serious illnesses. One employee from the Busch Agricultural subsidiary completed her health plan’s HRA, and discussed the HRA results and recommendations with her primary care physician at her annual preventive care visit. She learned two things that were previously unknown: “My bones were beginning to thin and I had high cholesterol.” Her physician prescribed a plan to treat both conditions.

Early Detection Gets Employee Back on the Road to Good Health, Houston Brewery, Texas, United States

After learning about Anheuser-Busch's Primary Care Physician program at a brewery meeting, one of our employees decided to go for a physical and learned he had colon cancer. The early detection led to successful treatment, and our employee returned to his job shortly thereafter.

Ability for Life

In 2003, Anheuser-Busch breweries rolled out a companywide comprehensive new approach to safety and wellness in the home and workplace. Ability for Life (AFL) is a holistic program that focuses on employees and their families, emphasizing personal responsibility for health and safety.

AFL stresses the importance of health-conscious decisions in all actions, such as good nutrition, exercise and conditioning, regular health exams and the use of seat belts and bicycle helmets. We actively promote the program through monthly e-mails to employees with safety and wellness tips, AFL messages on paychecks and an AFL Web site available to all employees. All U.S. breweries feature workout facilities on-site. Throughout 2005, we continued to sponsor wellness events, and fairs and informational sessions at our breweries. Some breweries also sponsored wellness events for retirees. Within our U.S. breweries, Anheuser-Busch established an AFL steering committee.

State-of-the-Art Fitness Center Opens at Anheuser-Busch Headquarters, St. Louis, Missouri, United States

Featuring 90 exercise stations, a walking track and a 1,600 square-foot aerobics room, the 18,000 square-foot Bevo Fitness Center opened its doors in April 2005. The center is available to all employees who are eligible for company-sponsored health insurance, and who complete a preventive annual visit with a primary care physician and receive medical clearance to use the facility.



The Wuhan Facility's Sports Day Event, Hubei Province, China

In April 2005, the Budweiser Wuhan brewery celebrated its sixth annual Sports Day on the banks of the scenic East Lake, promoting team building and Ability for Life. Employees participated in fitness events ranging from track and field, to volleyball, to tug-of-war.



Wuhan Employees Participate in a Table Tennis Tournament

Table tennis has traditionally been a very popular sport in China. To promote Ability for Life, Wuhan's EHS team arranged for employees to participate in a table tennis tournament, many of whom regularly played during lunch hours to keep fit. Forty employees took part in the tournament at Hubei Stadium, where the Budweiser team occupied six tables. Five male teams competed for the team championship, and 25 men contended for the single's crown. Fifteen women vied for the single's championship in their division. The event provided an enjoyable, team-building opportunity.

Property Risk Control

Anheuser-Busch has long established a high standard for fire safety and prevention. The strategic application of prevention and mitigation initiatives reduces the company's exposure to catastrophic risk from fires, hurricanes, earthquakes and related perils. The ongoing commitment of property risk control and business continuity resources represents a significant investment toward the protection of human life and preservation of environmental integrity. Applying proactive and progressive measures, the company retains outside fire protection engineers and consultants to inspect facilities and audit operations on a regularly scheduled basis. The following table highlights some of the activities performed during 2005:

Activity	Number of Activities in 2005
Facility/Park Inspections	122
Fire Equipment Testing/Validation	
Fire valve inspections	> 2,000
Fire pump & water supply tests	> 190
Special protection system tests	> 400
Fire system impairments	> 300
Hot Work Compliance Audits	> 700
High Piled Storage Sprinkler Assessments	> 250
Capital/Plant/Facility Project Plan Reviews	> 75
Hazard Assessment – Risk Improvement Initiatives	96
Boiler and Machinery Site Reviews	799
Jurisdictional Object Compliance Rate*	99.5%
Internal Boiler Inspections	53
Ammonia Process System Hazard Reviews	6
Hurricane/Wind Impact Analyses	115 locations
Seismic Impact Analyses	104 locations

* Represents the number of pressure vessel code recommendations completed in a rolling year.



Print ads encourage the use of a designated driver and highlight the importance of parents talking with their children at an early age to help prevent underage drinking.

Responsibility Matters

Being Responsible to Consumers

Anheuser-Busch is the global alcohol industry leader in promoting responsibility in the consumption of our products. Our company and family of wholesalers have invested more than \$557 million since 1982 in a comprehensive portfolio of more than two dozen community-based programs and national advertising campaigns to promote responsible drinking and help prevent underage drinking and drunk driving. Our company's efforts to promote responsibility date back to the early 1900s, when Anheuser-Busch ran a series of print ads that carried the tag line "Budweiser Means Moderation." In 1985, we were the first alcohol beverage company to run a television spot promoting responsible drinking on network television by reminding viewers to "Know When To Say When." Anheuser-Busch's current campaign, "Responsibility Matters," encourages adults to drink responsibly, designate a driver or call a cab if they may have had too much to drink, and talk with their children about underage drinking.

Some of our U.S. responsibility programs include:

- **Family Talk About Drinking**, which helps prevent underage drinking by encouraging open, honest communication between parents and children.
- **Prevent, Don't Provide**, which reminds parents and other adults that it is illegal and inappropriate to host a teen party with alcohol or to buy alcohol for minors.
- **College Talk**, a parent's guide, which provides tips on how to continue open and honest communication about drinking with their college-bound son or daughter.
- **Server Training**, which trains bartenders, waiters and store clerks in methods to help prevent alcohol abuse situations and how to prevent sales to minors.
- **Designated Driver**, which promotes the use of designated drivers at bars, restaurants and home parties. Consumers typically receive free nonalcoholic beverages or discounts on food from bars or restaurants in exchange for being named the designated driver in a group and refraining from drinking on that occasion.
- **Alert Cab**, which fights drunk driving by providing bar and restaurant patrons with a free or reduced-fare cab ride home.

- **Good Sport**, which is designed to help stadium operators, team owners and concessionaires address and prevent the problem of disruptive crowd behavior.
- **Sound Attitude**, which is designed to help music and other entertainment venues, facility managers and concessionaires promote positive fan behavior by encouraging personal responsibility, respect for other fans and respect for the law.

Working together with our more than 600 U.S. wholesalers and educators, law enforcement officials, retailers, parents and community groups, Anheuser-Busch's responsibility initiatives, in part, have helped the United States realize significant declines in drunk driving and underage drinking over the past two decades.

Outside of the United States, our "Responsibility Matters," message also appears on all advertising and point-of-sale marketing materials. In the United Kingdom, Anheuser-Busch has worked with the Greater Manchester Police (GMP) on its "City Centre Safe" initiative. This comprehensive program has helped significantly reduce alcohol abuse and irresponsible behavior in the City Centre area. The GMP have accomplished this success, in part, by promoting positive social norms and protective behaviors, and rewarding retailers for serving and selling alcoholic beverages responsibly. Budweiser is the presenting sponsor of the GMP and Croydon "Best Bar None" awards program, organized to recognize responsible bar management. We also support Pubwatch, and promote responsibility at all venues and activities sponsored by Budweiser, such as Manchester United, Manchester City and Chelsea Football Club matches. In London and Manchester, we sponsor the Scooterman safe-ride home program.

We continue to share the message that Responsibility Matters. Visit www.beeresponsible.com to learn more about the company's responsibility efforts.



Awards and Recognition

"This accomplishment is a testament to the dedication to quality that our employees uphold every day. It's the basis of our company's success."

- Patrick Stokes, Anheuser-Busch President and Chief Executive Officer

For the third consecutive year, Anheuser-Busch was named the No. 1 Beverage Company in the United States in FORTUNE magazine's "America's Most Admired Companies" ranking for 2006. The company ranked first in the industry for each of the eight categories FORTUNE considered, including social responsibility.

Each year, FORTUNE surveys 10,000 executives, board members and financial analysts and asks them to evaluate the largest companies in their industries according to eight criteria: quality of products and services, employee talent, quality of management, innovation, social responsibility, financial soundness, long-term investment and use of corporate assets. Among the 303 American companies from all industries evaluated by FORTUNE, Anheuser-Busch scored in the top 10 in two categories, including employee talent and quality of products and services.

In this section ...

- Health and Safety Awards and Recognition
- Environmental Performance Awards and Recognition
- Community Contribution Awards

Health and Safety Awards and Recognition

The following facilities were recognized for their outstanding health and safety performance in 2005.

China

Wuhan Brewery, Hubei Province

The Wuhan Fire Department awarded Wuhan brewery the **Fire Protection Model Employer** recognition for its outstanding performance.

The Wuhan municipal government's Safe Production Committee presented the brewery with the **Safe Production Model Employer Award**.



Wuhan Brewery Honored With Safe Production Model Employer Award, China

Our Wuhan brewery was among 138 companies selected out of more than 37,000 participants to receive the prestigious **Safe Production Model Employer Award**. The Wuhan municipal government's Safe Production Committee selected the brewery for its production safety performance, accident prevention and reduction efforts, and the promotion of local economic development. Wuhan's EHS management system and programs play an important role in the brewery's success.

United States

Jacksonville, Florida

The Wellness Council of America awarded our Jacksonville brewery with the **Well Work Place Gold Level Award** for employee involvement and quality in health and wellness.

Cartersville, Georgia

The Georgia Water and Pollution Control Association presented our Cartersville brewery's wastewater treatment plant with its **2005 Safety Award** for making safety a part of day-to-day operations.

Newark, New Jersey

The New Jersey State Safety Council presented the Newark brewery with the following awards:

- Two Citations of Merit for Operations to Operations and Brewing for achieving a full year without a lost-time accident.
- Five Departmental Group Awards for achieving a total recordable case rate of less than 3.0.
- Two Occupational Safety and Health Awards for operating two years without a lost-time accident.
- One Recognition Award to the entire brewery for achieving a total recordable case rate of less than 3.0.

Williamsburg, Virginia

The International Association of Rehabilitation Professionals presented our Williamsburg brewery with its **Outstanding Employer Award** for achieving a successful return to work program for employees with disabilities.

2004 National Safety Council Awards, United States

(The National Safety Council Awards for 2005 will be posted on our Web site when they become available.)

Forty-two Anheuser-Busch locations achieved the **Perfect Record Award** from the National Safety Council (NSC) for outstanding safety performance in 2004, completing the year with no disabling injuries. The locations receiving this recognition included the following Anheuser-Busch subsidiaries:

- Anheuser-Busch, Inc. – 1 brewery
- Busch Agricultural Resources – 22 sites
- Busch Entertainment Corporation – 1 theme park
- Clydesdales – 6 locations
- Packaging Group – 9 facilities
- Wholesale Operations Division – 3 branches

The NSC also recognizes employers with lost time injury rates of less than half the average for their industry group (i.e., sites with the same Standard Industrial Classification code). Sixty-one Anheuser-Busch locations received this **Green Cross** recognition:

- Anheuser-Busch, Inc. – 10 breweries
- Busch Agricultural Resources – 22 sites
- Busch Entertainment – 8 theme parks
- Clydesdales – 6 locations
- Packaging Group – 9 facilities
- Wholesale Operations Division – 6 branches

A list of the individual sites receiving each of these recognitions is available for downloading on our Web-based EHS report at www.abehsreport.com.

Environmental Performance Awards and Recognition

During the reporting period, a number of governmental, nongovernmental and business organizations recognized Anheuser-Busch facilities for environmental performance.

China

Wuhan, Hubei Province

The Hubei Province Environmental Protection Bureau awarded the Wuhan brewery a **Friendly Environmental Cooperation Award** and the **Excellent Individual of Corporation Environmental Protection Award** for the brewery's resource conservation and wastewater treatment programs.



United States

Jonesboro, Arkansas

The Wildlife Habitat Council (WHC) recognized Anheuser-Busch's Southern Rice Operations with the prestigious **International Habitat Conservation Award** at the WHC's 17th Annual Shades of Green Symposium.

Fairfield and Los Angeles, California

The Industrial Environmental Association and California Manufacturers and Technology Association honored the Fairfield brewery with an **Environmental Responsibility Award** in recognition of the brewery's environmental management system.

The California State Integrated Waste Management Board of the California Environmental Protection Agency presented the Fairfield and Los Angeles breweries with **Waste Reduction awards**.

Windsor, Colorado

The Colorado Department of Public Health and Environment presented the Windsor Can Plant with the **Bronze Environmental Achievement Award** for raw material and waste reduction.

Jacksonville and Tampa, Florida

The Wildlife Habitat Council (WHC) recognized the Jacksonville Nutri-Turf Land Application Site with the prestigious **International Habitat Conservation Award** at the WHC's 17th Annual Shades of Green Symposium.

The Tampa Water Department presented Busch Gardens with the **Water Conservation Award of Excellence** in the Commercial Category for its outstanding water conservation efforts.

Cartersville, Georgia

The United States White House Conference on Cooperative Conservation awarded the Cartersville brewery with a **White House Certificate of Recognition** for the brewery's environmental management system.

Bonnars Ferry, Idaho

The Wildlife Habitat Council (WHC) recognized Elk Mountain Farms with its prestigious **International Habitat Conservation Award** at the WHC's 17th Annual Shades of Green Symposium.

Houston, Texas

Nongovernmental organization Keep Texas Beautiful presented the Houston brewery with a **Certificate of Merit for Sound Environmental Principles**.

The City of Houston presented the Houston brewery with the **City of Houston Pretreatment Gold Award** for outstanding compliance.

Williamsburg, Virginia

The Virginia Department of Natural Resources and Virginia Manufacturer's Association presented the Williamsburg brewery with the **Governor's Environmental Excellence Award** for wastewater reductions and pollution prevention efforts.

The Hampton Roads Sanitation District presented the Williamsburg brewery with a **Silver Award for Pretreatment Excellence** and a **Pollution Prevention Award** for wastewater reduction efforts.

James City County awarded the Williamsburg brewery a **Business Environmental Award** for excellent achievement in recycling performance.





Anheuser-Busch Inducted Into WasteWise Hall of Fame, United States

In 2005, the U.S. Environmental Protection Agency (EPA) inducted our company into the WasteWise Hall of Fame. As a charter member since the program's inception in 1993, we have reported significant waste reduction results, won multiple WasteWise awards and promoted the program to other organizations.

Community Contribution Awards

Los Angeles, California, United States

In September 2005, the American Red Cross awarded our Los Angeles brewery and employees the following awards:

- The **Platinum Award**, which recognized a 40 percent increase in units of blood collected during blood drives.
- The **Give Award**, which recognized the brewery for having the greatest percentage increase in units collected from the previous year. The brewery's blood drive grew from 48 units to 213 units, an impressive 344 percent increase.

Global Reporting Initiative (GRI) Index

The scope of this report is limited to environmental, health and safety performance. This index identifies and references those elements of the Global Reporting Initiative (GRI) 2002 Sustainability Reporting Guidelines that are covered in this report. The index contains the corresponding number for each reporting element from Sections 1-3 of the GRI Guidelines, each “core” environmental indicator from Section 5 and selected “additional” indicators from Section 5.

This report was prepared using the GRI 2002 Sustainability Reporting Guidelines. The mission of GRI is to promote international harmonization in the reporting of relevant and credible corporate economic, environmental and social performance information to enhance responsible decision-making. GRI pursues this mission through a multi-stakeholder process of open dialogue and collaboration in the design and implementation of widely applicable sustainability reporting guidelines. GRI has not verified the contents of this report, nor does it take a position on the reliability of information reported herein. For further information about GRI, please visit www.globalreporting.org.

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